### Impatient Customers and Optimal Control

#### Alain Jean-Marie<sup>1</sup> in collaboration with Emmanuel Hyon<sup>2</sup>

<sup>1</sup>Inria

<sup>2</sup>Université Paris Ouest Nanterre la Défense LIP6

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### Introduction: the optimal control of queues

In many situations, the operation of queueing systems involves decisions...



Arrivals:

- accept a customer?
- classify in a service class, priority?
- set service price

# Introduction: the optimal control of queues

In many situations, the operation of queueing systems involves decisions...



Service:

- start a service? go on a vacation?
- start/stop a server (machine, team, ...)?
- choose service speed

# Introduction: the optimal control of queues

In many situations, the operation of queueing systems involves decisions...



Customer:

- should I enter the queue?
- should I stay or should I go?
- how much should I pay for service?

### More decision problems

See also Manufacturing Systems

- order parts? how much?
- accept order?

See also Call Centers

- add more servers?
- match customer to server?

See also (Wireless) Communications

• what packets to transmit?

See also Health Systems

• what "ressources" to match?

#### This presentation

- Review the Stochastic (Markovian) Optimal Control framework, which is suited for modeling some of these decision problems
- Discuss its application to some queues with impatience
- Present some advances in the methodology





- 2 Stochastic Optimal Control
- The Discrete-Time Model
- 4 The Continuous-Time Model

#### 5 Conclusion





2 Stochastic Optimal Control

- 3 The Discrete-Time Model
- 4 The Continuous-Time Model

5 Conclusion

# Stochastic Optimal Control

The classical Stochastic Dynamic Optimal Control framework: a crash course.

The standard desciption of *Markov Decision Processes* has 6 elements:

- a state space  $\mathcal{S}$ ;
- action spaces  $\mathcal{A}(x)$  for all  $x \in \mathcal{S}$ ;
- transition probabilities p(x, a, y),  $x, y \in S$ ,  $a \in \mathcal{A}(x)$ ;
- costs/rewards c(x, a);
- an optimization criterion, e.g.

$$\mathbb{E}\left[\sum_{n=0}^{\infty}\theta^{n}c(X_{n},A_{n})\right], \qquad \liminf_{T}\frac{1}{T}\mathbb{E}\left[\sum_{n=0}^{T-1}c(X_{n},A_{n})\right].$$

a class of *policies*

# Questions for MDP

The theory typically addresses the following issues:

- assess the existence of *optimal policies*, or else of  $\varepsilon$ -optimal ones
- determine the amount of *information* these strategy need: knowledge of time, past actions, past states, ...?
- characterize mathematically optimal strategies
- find formulas and/or *algorithms* to compute them
- quantify errors made when using sub-optimal *approximations* ("heuristics").

### **Optimality Equations**

Illustration of this research program: for the expected discounted cost:

$$V(x) = \inf_{\pi \text{ policy}} \mathbb{E}_{x}^{\pi} \left[ \sum_{n=0}^{\infty} \theta^{n} c(x_{n}, a_{n}) \right]$$

#### Bellman Equations

Under appropriate conditions, the (optimal) value function V is the unique solution to the equation: for all state x,

$$V(x) = \min_{a \in A(x)} \left\{ c(x, a) + \theta \sum_{y} p(x, a, y) V(y) \right\}.$$

**Optimality Equations (ctd.)** 

Markov policies depend only on the current state.

Synthesis of control

Any Markov deterministic policy  $\gamma$  such that:

$$\gamma(x) \in \arg \min_{a \in A(x)} \left\{ c(x, a) + \theta \sum_{y} p(x, a, y) V(y) \right\}$$

is optimal.

# Fixed points and iterations

The value function is the fixed point of a non-linear operator, the dynamic programming operator:

$$V = TV.$$

#### Value Iteration

Let  $V_0$  be a function from  $\mathcal{S}$  to  $\mathbb{R}$ . Consider the sequence of functions

$$V_{k+1} = TV_k.$$

This sequence converges to the value function.

This property is extremely useful:

- theoretically
- algorithmically

The Model Dynamic Programming representation B = 1 $B \ge 2$ 





- 2 Stochastic Optimal Control
- 3 The Discrete-Time Model
  - The Model
  - Dynamic Programming representation
  - The case B = 1
  - The case  $B \ge 2$



#### Conclusion

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#### The Model



A discrete-time batch queue with geometric patience.

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### Model elements

#### Arrival

- Customers arrive to an infinite-buffer queue.
- Time is discrete.
- The distribution of arrivals in each slot A<sub>t</sub>, arbitrary with mean λ (customers/slot), i.i.d.

#### Services

- Service occurs by *batches* of size *B*.
- Service time is one slot.

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# Model elements (ctd)

#### Deadline

Customers are *impatient*: they may leave before service.

- ullet the individual probability of being impatient in each slot: lpha
- memoryless, geometrically distributed patience

#### Control

#### Service is controlled.

- The controller knows the number of customers but not their amount of patience: just the distribution.
- It decides whether to serve a batch or not.

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# The Question

What is the optimal *policy*  $\pi^*$  of the controller, so as to minimize the  $\theta$ -discounted global cost:

$$u_{\theta}^{\pi}(x) = \mathbb{E}_{x}^{\pi}\left[\sum_{n=0}^{\infty} \theta^{n} c(x_{n}, q_{n})\right],$$

where:

- x<sub>n</sub>: number of customers at step n;
- q<sub>n</sub>: decision taken at step n;

and c(x, q) is the cost incurred, involving:

- *c<sub>B</sub>*: cost for serving a batch (*setup cost*)
- c<sub>H</sub>: per capita holding cost of customers
- *cL*: per capita *loss cost* of impatient customers.

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# Related Literature I

Control of queues and/or impatience (or reneging, abandonment) has a long history.

Optimal, deadline-based scheduling:

- Bhattacharya & Ephremides, 1989
- Towsley & Panwar, 1990

Optimal admission/service control (without impatience)

- Deb & Serfozo, 1973
- Altman & Koole, 1998 (admission)
- Papadaki & Powell, 2002 (service)

Optimal routing control with impatience

Movaghar, 2005

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### Related Literature II

Optimal service control with impatience

- Koçaga & Ward, 2010
- Benjaffar & al., 2010 (inventory control)
- Larrañaga, Boxma, Núñez-Qeija and Squillante, 2015

Structure analysis of retrial queues

• Bhulai, Brooms and Spieksma, 2014

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### Adding to the state of the art...

Absent from the literature: optimal control of (finite) batch service in presence of stochastic impatience, with nonzero batch cost, discrete-time or continuous-time.

In the talk, we:

- give the solution to this problem, discrete-time, for B=1
- explain what goes wrong when  $B \ge 2$
- give the solution to this problem, continuous-time.

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# State dynamics

 $x_n$ : number of customers in the queue at time n.  $q_n = 1$  is service occurs,  $q_n = 0$  if not, at time n.

Sequence of events (at each slot)

- Begining of the slot
- 2 Admission in service
- Impatience on remaining customers
- Arrivals

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# State dynamics (ctd.)

The sequence of events leads to :

$$x_{n+1} = S([x_n - q_n B]^+) + A_{n+1}$$
.

S(x): the (random) number of "survivors" after impatience, out of x customers initially present.

- I(x): the number of impatient customers.
- $\implies$  binomially distributed random variables

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#### Costs

The cost at step *n* is:

$$c_B q_n + c_L I([x_n - q_n B]^+) + c_H [x_n - q_n B]^+$$

Average Cost

$$c(x,q) = q c_B + (c_L \alpha + c_H) (x - qB)^+ = q c_B + c_Q (x - qB)^+.$$

Optimization criterion:

$$v_{\theta}^{\pi}(x) = \mathbb{E}_{x}^{\pi}\left[\sum_{n=0}^{\infty} \theta^{n} c(x_{n}, q_{n})\right]$$

•

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### Dynamic programming equation

The optimal value function V(x) is solution to:

The dynamic programming equation

$$V(x) = \min_{q \in \{0,1\}} \{ c_B q + c_Q [x - Bq]^+ + \theta \mathbb{E} \left( V(S([x - Bq]^+) + A)) \right\}.$$

The optimal policy is *Markovian* and feedback:

$$\pi^* = (d, d, \ldots, d, \ldots)$$

and d(x) is given by:

The optimal policy

$$d(x) = \arg \min_{q \in \{0,1\}} \{...\}.$$

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# **Optimality Results**

#### Theorem

The optimal policy is of threshold type: there exists a  $\nu$  such that  $d(x) = 1_{\{x \ge \nu\}}$ .

#### Theorem

Let  $\psi$  be the number defined by

$$\psi = c_B - \frac{c_Q}{1 - \overline{\alpha}\theta}$$

Then,

If ψ > 0, the optimal threshold is ν = +∞.
If ψ < 0, the optimal threshold is ν = 1.</li>
If ψ = 0, any threshold ν ≥ 1 gives the same value.

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# Method of Proof

Η

Framework: propagation of properties through the dynamic programming operator (Puterman, Glasserman & Yao).

#### Requirement 1 (Puterman)

$$w(\cdot) \geq 0, \qquad \sup_{(x,q)} \frac{|c(x,q)|}{w(x)} < +\infty$$

$$\sup_{(x,q)} \frac{1}{w(x)} \sum_{y} \mathbb{P}(y|x,q)w(y) < +\infty ,$$

and  $\forall \mu$ ,  $0 \leq \mu < 1$ ,  $\exists \eta$ ,  $0 \leq \eta < 1$ ,  $\exists J$ , such that:  $\forall J$ -uple of Markov Deterministic decision rules  $\pi = (d_1, \ldots, d_J)$ , and  $\forall x$ ,

$$\mu^J \sum_{y} P_{\pi}(y|x) w(y) \leq \eta w(x) .$$

$$ightarrow$$
 works with  $w(x) = C + c_Q x$ 

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### Method of Proof

Framework: propagation of properties through the dynamic programming operator (Puterman, Glasserman & Yao).

Requirement 2 (Puterman, Glasserman & Yao)

 $\exists V^{\sigma}, \mathcal{D}^{\sigma}$ 

$${f 0}~~v\in V^{\sigma}$$
 implies  $Lv\in V^{\sigma}$  ,

2  $v \in V^{\sigma}$  implies there exists a decision d such that

$$d\in\mathcal{D}^{\sigma}\cap\arg\min_{d}L_{d}v,$$

**(a)**  $V^{\sigma}$  is a closed by simple convergence.

 $\rightarrow$  works with:

$$V^{\sigma} = \{ \text{ increasing and convex } \}$$
 and  
 $\mathcal{D}^{\sigma} = \{ \text{ monotone controls } \}$ 

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# Propagation of structure

#### Theorem

Let, for any function v,  $\tilde{v}(x) = \min_{q} Tv(x, q)$ . Then:

- If v increasing, then v increasing
- 2 If v increasing and convex, then  $\tilde{v}$  increasing convex

#### Theorem

If v is increasing and convex, then Tv(x, q) is submodular over  $\mathbb{N} \times \mathcal{Q}$ . As a consequence,  $x \mapsto \arg \min_q Tv(x, q)$  is increasing.

#### Submodularity (Topkis, Glasserman & Yao, Puterman)

g submodular if, for any  $\overline{x} \geq \underline{x} \in \mathcal{X}$  and any  $\overline{q} \geq q \in \mathcal{Q}$ :

$$g(\overline{x},\overline{q}) - g(\underline{x},\overline{q}) \leq g(\overline{x},\underline{q}) - g(\underline{x},\underline{q}).$$

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### Optimal Threshold / 1

The system under threshold  $\nu$  evolves as:

$$x_{n+1} = R_{\nu}(x_n) := S([x_n - 1_{\{x \ge \nu\}}]^+) + A_{n+1}$$

A direct computation gives:

$$V_{\nu}(x) = \frac{c_Q}{1 - \theta \overline{\alpha}} \left( x + \frac{\theta \lambda}{1 - \theta} \right) + \psi \Phi(\nu, x)$$
  
$$\Phi(\nu, x) = \sum_{n=0}^{\infty} \theta^n \mathbb{P}(R_{\nu}^{(n)}(x) \ge \nu)$$
  
$$\psi = c_B - \frac{c_Q}{1 - \overline{\alpha}\theta}.$$

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# Optimal Threshold / 2

#### Lemma

The function  $\Phi(\nu, x)$  is decreasing in  $\nu \ge 1$ , for every x.

Proof by a coupling argument.

Finally,

- if  $\psi \ge 0$ ,  $\psi \Phi(\nu, x)$  is decreasing in  $\nu$ :  $\nu = +\infty$  is optimal;
- if  $\psi \leq 0$ ,  $\psi \Phi(\nu, x)$  is increasing in  $\nu$ :  $\nu = 1$  is optimal.

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### What goes wrong when $B \ge 2$

Numerical experiments and exact results in special cases reveal that:

- The value function V(x) is not convex in general
- The function TV(x, q) is not submodular in general

Examples with B = 10,  $\alpha = 1/10$ ,  $\theta = 8/10$ : V not convex



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#### What goes wrong when $B \ge 2$ , ctd.

Submodularity: if Tv(x, 1) is submodular, then  $x \mapsto Tv(x, 1) - Tv(x, 0)$  is decreasing. A counterexample with B = 2,  $\lambda = 1/10$ ,  $\alpha = 9/10$ ,  $\theta = 9/10$ .



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### What goes wrong when $B \ge 2$ , end.

Papadaki & Powell study the same problem without impatience.

Dynamics without impatience

$$x_{n+1} = [x_n - q_n B]^+ + A_{n+1}$$
.

They show that the following "K-convexity" propagates:

K-convexity

$$V(x + K) - V(x) \ge V(x - 1 + K) - V(x - 1)$$
.

Also used in Altman & Koole for batch arrivals.

 $\implies$  does not work here.

The Model Dynamic Programming representation B = 1 $B \ge 2$ 

#### Extensions to the model

Average case / no discount:  $\theta = 1$ .  $\implies$  should work as long as  $\alpha \neq 0$  ( $\overline{\alpha} \neq 1$ )

Critical value:  $\psi = c_B - c_Q \frac{1}{\alpha} = c_B - c_L - \frac{c_H}{\alpha}.$ 

Branching processes: at each step, each customer is replaced by X customers.  $\overline{\alpha} = \mathbb{E}X$ , must be  $\overline{\alpha} < \theta^{-1}$ .

 $\implies$  same formula for the optimal policy

# Critical value: $\psi = c_B - \frac{c_Q}{1 - \overline{\alpha}\theta}$ .

The Model Optimality equations Direct solution Solution via structure theorems

# Progress



- 2 Stochastic Optimal Control
- 3 The Discrete-Time Model
- 4 The Continuous-Time Model
  - The Model
  - Optimality equations
  - Direct solution
  - Solution via structure theorems
The Model Optimality equations Direct solution Solution via structure theorems

### The model in continuous time

Consider now the queueing model with infinite buffer:

- $\bullet$  Poisson arrivals rate  $\Lambda$
- $\bullet\,$  single server, exponential service durations, rate  $\mu\,$
- $\bullet$  impatience rate  $\alpha$  per customer not in service
- decision: start a service or not
- cost *c<sub>B</sub>* for starting a service
- cost c<sub>L</sub> for losing a customer by impatience
- holding cost *c<sub>H</sub>* per customer in queue per unit time Optimization criterion:

$$\mathbb{E}\left[\int_0^\infty e^{-\theta t} c_H(X_t) \mathrm{d}t + \sum_{n=0}^\infty e^{-\theta T_n} (c_L \mathbf{1}_{loss} + c_B \mathbf{1}_{service})\right]$$

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# **Optimality Equations**

In order to obtain a "recursive-like" or "fixed point" equation, the trick is to go back to discrete time using an embeded process.

Value at  $T_n \leftrightarrow$  value at  $T_{n+1}$ : forward reasoning with the strong Markov property.

Time-independence  $\implies$  fixed point

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### Uniformizable models

When the set of all transition rates |q(x, a, x)| is bounded, it is possible to transform the continuous-time problem into a discrete-time one. Technique attributed to Lippman (1975). Let  $\nu \ge \sup_{x,a} \{|q(x, a, x)|\}$ . Define

$$\widetilde{c}(x,a) = rac{c(x,a)}{
u+ heta}, \qquad p(x,a,y) = rac{q(x,a,y)}{
u}$$

and p(x, a, x) to complete the transition distribution.

#### Uniformization equivalence

Then the optimal value and optimal policies for the discrete-time model are also optimal for the original continuous-time model.

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# Non-uniformizable models

What about non-uniformizable models? Up to until quite recently:

- truncate model to "size N"
- solve for N as large as possible
- hope that the model is "reasonable"
  - ignore boundary effects
  - ignore multiplicity of solutions, discontinuities...

Numerical truncation effects occur almost always: Salch (2013), Bhulai, Brooms and Spieksma (2014), Larrañaga (2015), Blok and Spieksma (2015), ...

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## Non-uniformizable models

Thanks to theoretical contributions by Guo, Hernández-Lerma et al. and Blok, Spieksma et al., the situation evolves

- validated optimality equations
- results for existence and uniqueness
- continuity results for approximated models
- smoothing technique to avoid boundary effects.

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## Bellman Equation for general models

Consider the controlled model with transition rates q(x, a, y) and cost rates c(x, a). Define  $q(x, a) = \sum_{y \neq x} q(x, a, y)$ .

#### Bellman Equation

Under appropriate conditions, the (optimal) value function V is the unique solution to the equation: for all state x,

$$V(x) = \min_{a \in A(x)} \left\{ \frac{c(x,a)}{q(x,a) + \theta} + \frac{1}{q(x,a) + \theta} \sum_{y \neq x} q(x,a,y) V(y) \right\}.$$
  
$$\theta V(x) = \min_{a \in A(x)} \left\{ c(x,a) + \sum_{y} q(x,a,y) V(y) \right\}.$$

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## Bellman Equation for general models

Consider the controlled model with transition rates q(x, a, y) and cost rates c(x, a). Define  $q(x, a) = \sum_{y \neq x} q(x, a, y)$ .

#### Bellman Equation, local uniformization

Let  $\nu(x)$  be any function. Under the same appropriate conditions, the value function V is the unique solution to the equation: for all state x,

$$V(x) = \min_{a \in A(x)} \left\{ \frac{c(x,a)}{\nu(x) + \theta} + \frac{1}{\nu(x) + \theta} \sum_{y \neq x} q(x,a,y) V(y) + \frac{\nu(x) - q(x,a)}{\nu(x) + \theta} V(x) \right\}.$$

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### Bellman Equation, back to uniformizable models

Choose 
$$\nu(x) = \nu$$
.

$$V(x) = \min_{a \in A(x)} \left\{ \frac{c(x,a)}{\nu + \theta} + \frac{\nu}{\nu + \theta} \sum_{y \neq x} \frac{q(x,a,y)}{\nu} V(y) + \frac{\nu}{\nu + \theta} \frac{\nu - q(x,a)}{\nu} V(x) \right\}.$$

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### Bellman Equation, back to uniformizable models

Choose  $\nu(x) = \nu$ .

$$V(x) = \min_{a \in A(x)} \left\{ \tilde{c}(x, a) + \beta \sum_{y \neq x} p(x, a, y) V(y) + \beta p(x, a, x) V(x) \right\}.$$

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## Application to the impatience queue

#### Bellman Equation

The value function of the problem is the unique solution to the Bellman equation:

$$V(n,0) = \min \{ c_B + \frac{1}{\Lambda + (n-1)\alpha + \mu + \theta} [k(n-1) + \Lambda V(n,1) + (n-1)\alpha V(n-2,1) + \mu V(n-1,0)], \frac{1}{\Lambda + n\alpha + \theta} [k(n) + \Lambda V(n+1,0) + n\alpha V(n-1,0)] \}$$

 $\text{ for } n \geq 1, \\$ 

$$V(0,0) = \frac{1}{\Lambda + \theta} [k(0) + \Lambda V(1,0)],$$
  

$$V(n,1) = \frac{1}{\Lambda + n\alpha + \mu + \theta} [k(n) + \Lambda V(n+1,1) + n\alpha V(n-1,1) + \mu V(n,0)],$$

for  $n \ge 0$ .

The Model Optimality equations Direct solution Solution via structure theorems

## Application to the impatience queue (ctd)

Define:

$$T_{AS}V(n,0) = c_{B} + \frac{1}{\Lambda + (n-1)\alpha + \mu + \theta} [k(n-1) + \Lambda V(n,1) + (n-1)\alpha V(n-2,1) + \mu V(n-1)\alpha V(n-2,1) + \mu V(n-1)\alpha V(n-1,0)]$$
  
$$T_{NS}V(n,0) = \frac{1}{\Lambda + n\alpha + \theta} [k(n) + \Lambda V(n+1,0) + n\alpha V(n-1,0)]$$

for  $n \geq 1$ ,

$$T_{AS}V(0,0) = T_{NS}V(0,0) = \frac{1}{\Lambda + \theta} [k(0) + \Lambda V(1,0)],$$

$$T_{AS}V(n,1) = T_{NS}V(n,1) = \frac{1}{\Lambda + n\alpha + \mu + \theta} \left[k(n) + \Lambda V(n+1,1) + n\alpha V(n-1,1) + \mu V(n,0)\right] ,$$

for  $n \ge 0$ .

Bellman Equation, operator version

The value function of the problem is the unique solution to the Bellman equation:

$$V = TV := \min \{T_{AS}V, T_{NS}V\}.$$

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Direct solution (mostly) fails

Idea: optimal policy is probably threshold-based.

 $\implies$  compute the value function of such policies and check whether they solve the Bellman equation... or not.

Even simpler: compute  $V_{AS}$  and  $V_{NS}$ :

- AS = Always Serve
- NS = Never Serve

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# Computing $V_{NS}$

Let 
$$c_Q := c_H + \alpha c_L$$
.

Value of no service

The value of the "no service" policy is:

$$V_{NS}(n,\beta) = \frac{c_Q}{\alpha+\theta} \left(n+\frac{\Lambda}{\theta}\right)$$

#### Optimality of no service

The "no service" policy is optimal if and only if:

$$c_B \geq \frac{c_Q}{\alpha + \theta}$$

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# Computing $V_{AS}$

The function  $V_{AS}$  is defined by  $V(n, 1) = V(n + 1, 0) - c_B$  and

$$V(n,1) = \frac{1}{\Lambda + n\alpha + \mu + \theta} \left[ nc_Q + \Lambda V(n+1,1) + (n\alpha + \mu)V(n-1,1) + \mu c_B \right].$$

- $\implies$  generating function analysis, but
- $\implies$  closed-form solution only for  $\Lambda = 0$ .

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### Solution via structure theorems

Second idea: use Value Iteration to show that

- $V_{AS}$  has certain properties that implied it solves the Bellman Equation;
- $\gamma_{AS}$  is a "limit point" of optimal policies for successive approximations.

Among these "certain properties", one usually has monotony, convexity.

Let us see if it works.

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### Convexity analysis

Propagation of convexity fails! Exemple with:  $\Lambda = 0.5$ ,  $\mu = 5$ ,  $\alpha = 1$  and  $\theta = 0.1$ . Costs:  $c_B = 1.0$ ,  $c_L = 2.0$  and  $c_H = 2.0$ .



A plot of  $n \mapsto V_k(n, 0) := (T^{(k)}V_0)(n, 0)$ , for different values of k, starting with  $V_0 \equiv 0$  (a convex function...). Iterates are not convex, but the limit is.

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## Approximate uniformizable model I

Consider the model with:

- state-dependent arrival rate  $\lambda(n)$
- state-dependent impatience rate  $\alpha(n) \leq \Phi$ .

Let 
$$\nu := \Lambda + \Phi + \mu$$
.  
Define, for  $n \ge 1$ :

$$T_{AS}^{(u)}V(n,0) = c_{B} + \frac{1}{\nu+\theta} [(n-1)c_{Q} + \lambda(n-1)V(n,1) + \alpha(n-1)V(n-2,1) + \mu V(n-1,0) + (\nu - \lambda(n-1) - \alpha(n-1) - \mu)V(n,0)],$$
  

$$T_{NS}^{(u)}V(n,0) = \frac{1}{\nu+\theta} [nc_{Q} + \lambda(n)V(n+1,0) + \alpha(n)V(n-1,0) + (\nu - \lambda(n) - \alpha(n) - \mu)V(n,0)]$$

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### Approximate uniformizable model II

$$T_{AS}^{(u)} V(0,0) = T_{NS}^{(u)} V(0,0)$$
  
=  $\frac{1}{\Lambda + \theta} \Lambda V(1,0)$ 

$$T_{AS}^{(u)}V(n,1) = T_{NS}^{(u)}V(n,1)$$
  
=  $\frac{1}{\nu+\theta} [nc_Q + \lambda(n)V(n+1,1) + \alpha(n)V(n-1,1) + \mu V(n,0) + (\nu - \lambda(n) - \alpha(n) - \mu)V(n,1)],$ 

for  $n \ge 0$ .

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### Approximate uniformizable model III

#### Bellman equation for the approximate model

The value function of the problem is the unique solution to the Bellman equation:

$$V = T^{(u)}V := \min \{T^{(u)}_{AS}V, T^{(u)}_{NS}V\}.$$

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### Let us propagate

Following Bhulai, Brooms and Spieksma (2014), we are particularly interested in:

Specific arrival/impatience functions

There exists some integer N such that:

a) The function  $\alpha(\cdot)$  is given by

$$\alpha(n) = \min(n, N) \alpha;$$

b) The function  $\lambda(\cdot)$  is given by

$$\lambda(n) = \frac{\Lambda}{N} \max(N - n, 0).$$

Let's start propagating properties!

The Model Optimality equations Direct solution Solution via structure theorems

### Submodularity analysis

Even in truncated models, submodularity (partly) fails!



 $\Lambda$  = 0.5,  $\mu$  = 2 and  $\theta$  = 1.5,  $c_B$  = 1.0,  $c_L$  = 2.0 and  $c_H$  = 2.0. N = 99

A plot of  $n \mapsto T_{AS}V(n,0) - T_{NS}V(n,0)$ , for different values of  $\alpha$ . Submodularity  $\iff$  this function is decreasing.

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### What would make AS optimal?

Submodularity is too strong. What else?

#### Lemma:

If the value function  $V_{AS}$  of the "always serve" (AS) policy satisfies:

$$c_B \leq \Delta_n V_{AS}(n,0) \leq \frac{c_Q}{\alpha+\theta}$$

for all  $n \ge 0$ , and if

$$c_B(\mu+ heta)~\leq~c_Q$$

then the AS policy is optimal.

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### What would make AS optimal? (cdt)

The function  $V_{AS}$  is defined by equations

$$V(n,0) = c_B + \frac{(n-1)c_Q + \Lambda V(n,1) + (n-1)\alpha V(n-2,1) + \mu V(n-1,0)}{\Lambda + (n-1)\alpha + \mu + \theta}$$

and  $V_{AS}(n+1,0) = c_B + V_{AS}(n,1)$ . Now,  $V_{AS}$  solves the Bellman equations:

 $c_B(\Lambda + (n-1)\alpha + \mu + \theta) + (n-1)c_Q + \Lambda V(n, 1) + (n-1)\alpha V(n-2, 1) + \mu V(n-1, 0) + \alpha V(n, 0)$  $\leq nc_Q + \Lambda V(n+1, 0) + n\alpha V(n-1, 0) + \mu V(n, 0) .$ 

Eliminating terms  $V(m, 1) = V(m + 1, 0) - c_B$  and rearranging, this is equivalent to:

$$\underbrace{c_B(\mu+\theta)-c_Q+(\alpha-\mu)\Delta_n V(n-1,0)}_{\leq 0} \leq 0,$$

$$\underbrace{c_B(\alpha+\theta)-c_Q}_{\leq 0}+(\alpha-\mu)(\Delta_n V(n-1,0)-c_B) \leq 0.$$

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What would make AS optimal? (end)

Observe the term  $\alpha - \mu$ .

Two cases:

- $\mu \leq \alpha$ : it is sufficient that  $\Delta_n V(n-1,0) \geq c_B$
- $\mu \geq \alpha$ : it is sufficient that  $\Delta_n V(n-1,0) \leq c_Q/(\alpha+\theta)$ .

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## Propagable set of properties

#### Properties that propagate

If N large enough, the following set of properties are propagated by the Dynamic Programming operator  $T^{(u)}$ :

a)  $n\mapsto \Delta_n V(n,0)$  is positive and increasing for  $0\leq n\leq N$ 

b) 
$$\Delta_n V(0,0) \geq c_B$$

- c)  $\Delta_n V(n,0) \leq c_Q/(lpha+ heta)$  for all  $0 \leq n \leq N$
- d)  $V(n+1,0) = V(n,1) + c_B$ , for all  $0 \le n \le N$
- e)  $(T_{NS}^{(u)}V)(n,0) \ge (T_{AS}^{(u)}V)(n,0)$  for all  $0 \le n \le N$ .

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### Necessity of smoothing

Why "for *N* large enough? Because:

$$\begin{aligned} & (\nu+\theta)[(T_{AS}^{(u)}V)(n,0)-(T_{NS}^{(u)}V)(n,0)] \\ & = c_B (\mu+\theta)-c_Q+(\alpha-\mu) (\Delta_n V)(n-1,0) \\ & +[\lambda(n-1)-\lambda(n)] (\Delta_n V)(n,0) . \end{aligned}$$

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### Necessity of smoothing

Why "for *N* large enough? Because:

$$\begin{aligned} &(\nu + \theta) [(T_{AS}^{(u)} V)(n, 0) - (T_{NS}^{(u)} V)(n, 0)] \\ &= c_B (\mu + \theta) - c_Q + (\alpha - \mu) (\Delta_n V)(n - 1, 0) \\ &+ \frac{\Lambda}{N} (\Delta_n V)(n, 0) . \end{aligned}$$

The Model Optimality equations Direct solution Solution via structure theorems

## Necessity of smoothing

Why "for *N* large enough? Because:

$$\begin{aligned} & (\nu + \theta) [(T_{AS}^{(u)} V)(n, 0) - (T_{NS}^{(u)} V)(n, 0)] \\ & = c_B (\mu + \theta) - c_Q + (\alpha - \mu) (\Delta_n V)(n - 1, 0) \\ & + \frac{\Lambda}{N} (\Delta_n V)(n, 0) . \end{aligned}$$

Why not  $\lambda(n) = \Lambda \mathbf{1}_{\{n \leq N\}}$ ? Because not convex.

The Model Optimality equations Direct solution Solution via structure theorems

## Optimality of always serve

Then by the structure theorem:

#### Optimality for approximations

For the approximate model parametrized by N:

b) 
$$V_{AS}^{(u)}$$
 has the five properties above.

Next, by the continuity results of Blok and Spieksma (2015):

#### Optimality of always serve

The "always serve" policy is optimal if and only if:

$$c_B \leq rac{c_Q}{lpha+ heta}$$
 .



#### Introduction

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- 3 The Discrete-Time Model
- 4 The Continuous-Time Model



## Conclusions

- Impatience (*a fortiori* retrials) challenge the established techiques for Markov Decision Processes
- Need more structural results for dynamic programming operators
   Koole (2006) and Koçağa & Ward (2010) mention the incompatibility of impatience with structure theorems.
   Blok and Spieksma (2015) argue that structure theorems are possible for smoothed/truncated approximations.
- Exploit better the multiplicity of Bellman equations satisfied by the value function
- Structural MDP analysis generally needs help for identifying properties that propagate: theory and computer tools

## Open problems

Some open problems we have left along the way (for both the discrete and continuous models):

- batch service  $B \ge 2$
- general (non-linear) costs
- phase-type impatience and optimal control of population models

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