

## Inventing the New Sciences of the Internet: Towards Understanding the New Interactive Media

INRIA, Sophia Antipolis - France, Jan 31, 2008

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Chief Data Officer & Executive VP
Yahoo! Inc.



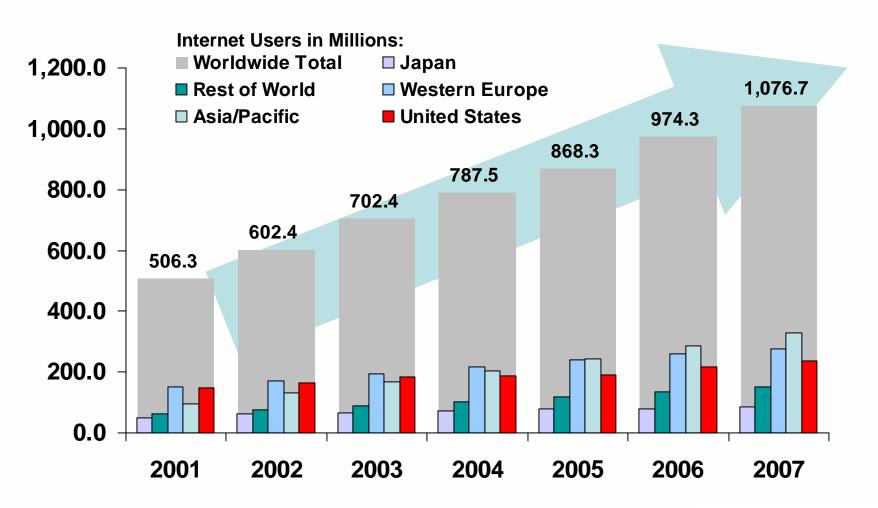


- About Yahoo! and its business
- The Evolution of "Social Media"
- The Evolution of the Publishing Model
- Understanding the new Phenomena of the Internet and Social Media
- Yahoo! Research
- Overview of Some Research Challenges
- Concluding Thoughts





# Globally, Internet Users Will Number Over <u>1 Billion</u> by 2007









73% of the U.S. Internet population uses Yahoo! – Over 500 million users per month globally!

- Global network of content, commerce, media, search and access products
- 100+ properties including mail, TV, news, shopping, finance, autos, travel, games, movies, health, etc.
- 25 terabytes of data collected each day... and growing
  - Representing thousands of cataloged consumer behaviors

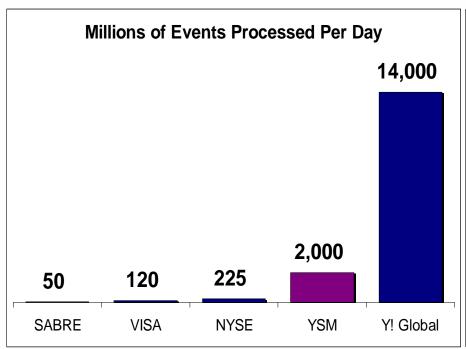
More people visited Yahoo! in the past month than:

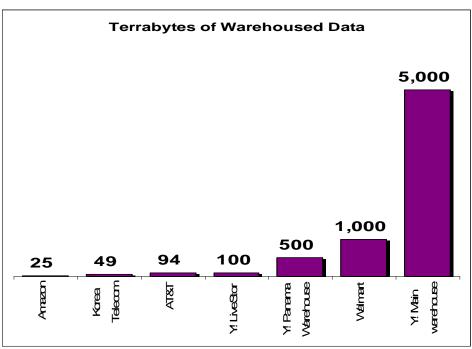
- Use coupons
- Vote
- Recycle
- Exercise regularly
- Have children living at home
- Wear sunscreen regularly

Data is used to develop content, consumer, category and campaign insights for our key content partners and large advertisers



#### Yahoo! Data - A league of its own...





#### GRAND CHALLENGE PROBLEMS OF DATA PROCESSING

TRAVEL, CREDIT CARD PROCESSING, STOCK EXCHANGE, RETAIL, INTERNET

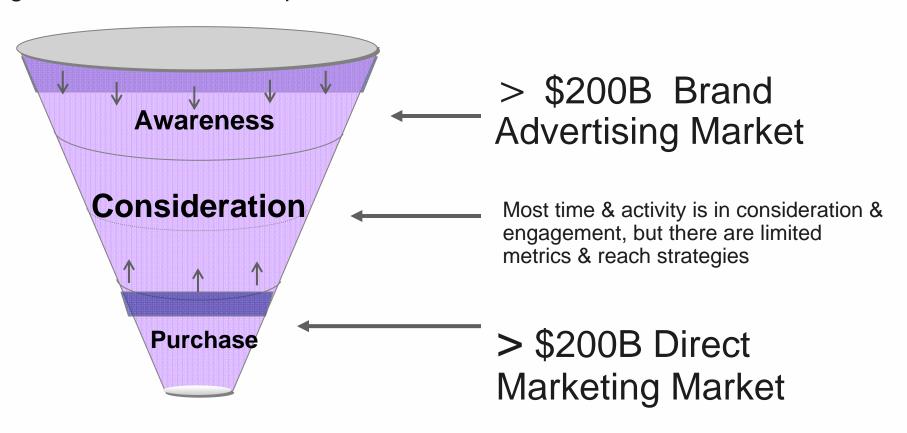
Y! Data Challenge Exceeds others by 2 orders of magnitude





# Advertising: Brand and DR

Knowledge of users & their behavior throughout the purchase funnel can grow brand & direct response revenue





A question for the Audience:

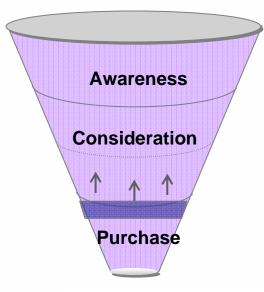
Why is search-related advertising so powerful?



## Moving Customers up the Funnel

#### Impulse Banners

- Target users based on their activity both search and property -- within the NEXT HOUR
  - Behavioral Categories Apparel, Computers, Home Appliances all the same categories that you can use for regular behavioral targeting!









## Impulse Banner Example

User **All within** searches on 1 HOUR the word "Credit YAHOO! Card" Sees that "Credit Card" falls under the category: ZHOO! "Finance/Credit and Credit serves Services" "Finance/Credit and **Credit Services**" banners to User anywhere on the Yahoo! network within 1 HOUR



25% - 261% higher CTR than RON

STRATEGIC DATA SOLUTIONS

FIND. REACH, KNO



- Searches are not at all associated or tracked through personally identifiable information
- No long-term memory of search terms, all stored on client cookie.
- We generalize the category is targeting is at generic category: e.g. Financial Services, not "credit card"
- All targeting done in anonymous mode





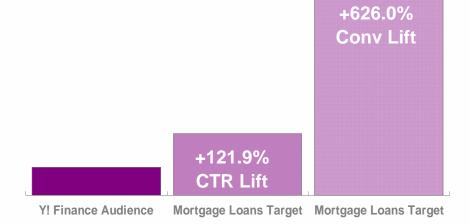
#### Finance | Loans | Mortgage

Behavioral Targeting: Shoppers

Results from a Jan'2007 campaign on Yahoo! Network

1,900,000 people looking for mortgage loans.

Includes users anywhere on the Yahoo! Network who actively manifest Interest.



Users searched keywords such as:

Mortgages Home Loans Refinancing Ditech

Users visited pages such as:

Financing section in Real Estate

Mortgage Loans area in Finance

Real Estate section in Yellow Pages

Source: Campaign Click thru Rate lift is determined by Yahoo! Internal research. Conversion is the number of qualified leads from clicks over number of impressions served. Audience size represents the audience within this behavioral interest category that has the highest pengage with a brand or product and to click on an offer.

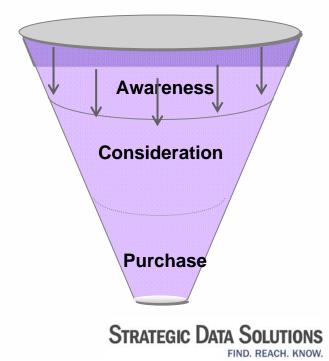
DATA SOLUTIONS FIND, REACH, KNOW.





## Moving Down the Funnel

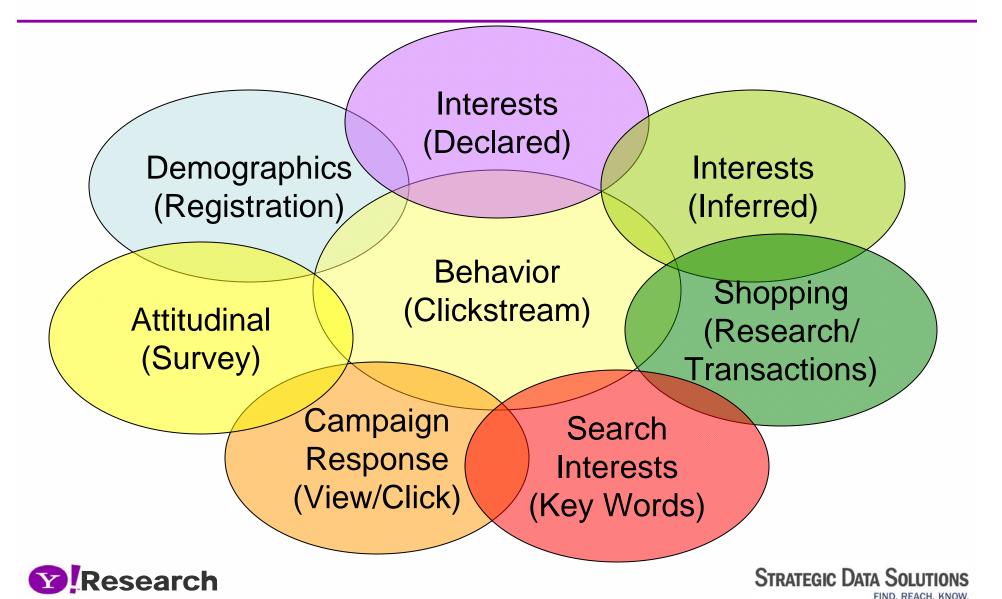
 New generation marketing solutions to take brand advertisers down the marketing funnel







# Types of Data Captured Across the Yahoo Network





## Identifying Car Shoppers

- Identify relevant actions that indicate buying intent and aggregate them on an user basis
- 2. Compute a "purchase intent" score for each user
- 3. Segment results by score to identify top prospects

#### YAHOO! AUTOS

- Browse specs Loan Calculator
- Compare vehicles Configure and price

#### YAHOO! search

- Car manufacturers Car dealers
  - Car buying guides



- Local dealer lookups



STRATEGIC DATA SOLUTIONS



## What Can We Do With This Data?

- Using rich click stream data on Y!, we can identify consumers shopping for a car...
  - Capability unique to online medium; hard to identify "in the market" consumers off-line
- ...with a reasonable degree of accuracy
  - 70% identified "in the market" users looking to buy within 3 months
  - 24% users said they actually made a purchase within a month (results from a self-reported survey)





## How Big is the Opportunity?

- Can identify ~250,000 "leads" a month on Yahoo (at 90% confidence level)
  - About 30% of total new cars sold in the U.S. every month to individuals
- More opportunities
  - Car financing, Car insurance, Used car listings
  - Other categories: travel intenders, high net worth individuals, small businesses, etc...





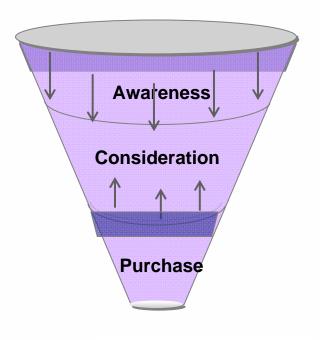
- A test ad-campaign with a major Euro automobile manufacturer
  - Designed a test that served the same ad creative to test and control groups on Yahoo
  - Success metric: performing specific actions on Jaguar website
- Test results: 900% conversion lift vs. control group
  - Purchase Intenders were 9 times more likely to configure a vehicle, request a price quote or locate a dealer than consumers in the control group
  - ~3x higher click through rates vs. control group





## Brand Ads and Search Ads Interact!

- Is ad search strategy enough for a direct marketer?
- Do brand ads play a role in search advertising?
- Harris Direct Case Study









## **Case Study: Harris Direct**

#### **Viewing These Ads:**



On: YAHOO! FINANCE

MY YAHOO!

#### **Had This Effect On:**

- Aided Brand Awareness
  - Up 7%



- Brand Favorability
  - Up 32%



- Purchase Intent
  - Up 15%

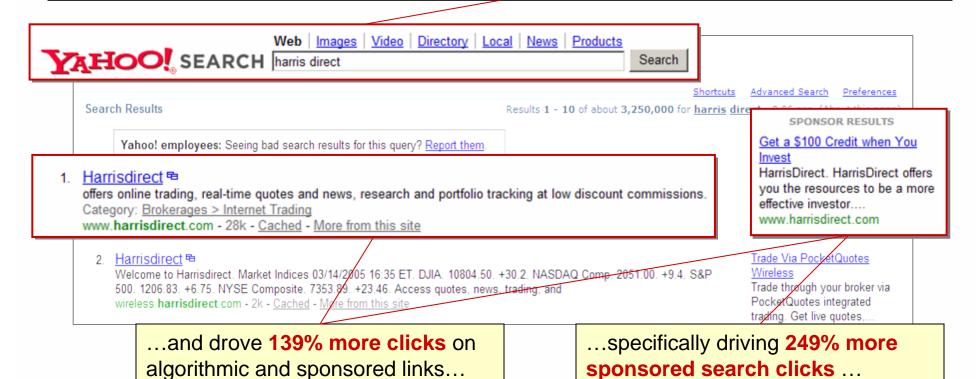






### **Case Study: Harris Direct**

People who saw display ads were 61% more likely to search on related topics...





...and driving **91% more activity** on the HarrisDirect.com website.





### Social Media and Yahoo! Research

Example of challenges of inventing the new sciences of the Internet





## **Evolution of Social Media**

- Although the "traditional notion" of portal and web content is still attracting growing audiences
- The original notion of "publishing content" to attract audiences is changing fast
  - As people discover the fact that the Internet is an Interactive Medium
  - The uses of the Internet enter areas we could not imagine a short time ago
- A new notion of "publishing" is fast emerging
  - The opportunity of user-generated content





## **Examples of Social Media**

- Blogs
  - The individual as publisher
  - Comments and tags part of the process
- Sharing Photos: e.g. Flickr
- Social Search
  - My Web 2.0
  - Yahoo! Answers
  - Del.icio.us
- Web communities:
  - Yahoo! Groups
  - Individual web presence: Facebook, MySpace, Yahoo! 360, Friendster, ...
- Video sharing: You Tube, Yahoo! Video, etc...



Something Special is Happening on the Internet...

Web 2.0

# Culture of Participation

# User Generated Content

# Wisdom of Crowds



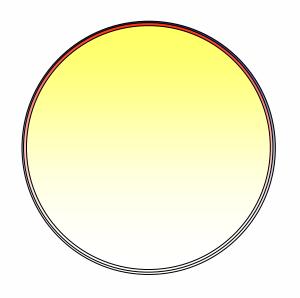
# Web 2.0 Community Dynamics

Moving beyond "users"...





## Web 2.0 Community Dynamics



100% creators

100% synthesizers

100% consumers



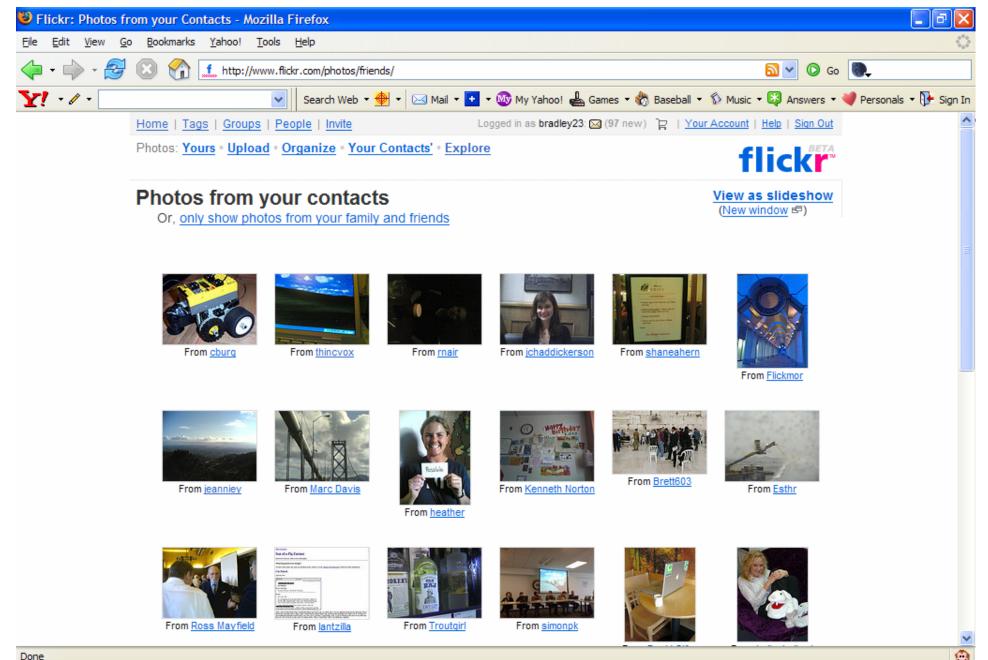


Anyone with a \_\_\_\_\_ is now a \_\_\_\_\_

keyboard camera iPod browser author photographer deejay publisher













#### 1. User Generated Content

Content not licensed from providers such as Corbis or Getty, but rather contributed by users.



sometimes it snows in april From Joü





Africa Masai boy From housden photos



slippers From benjaminhamilton





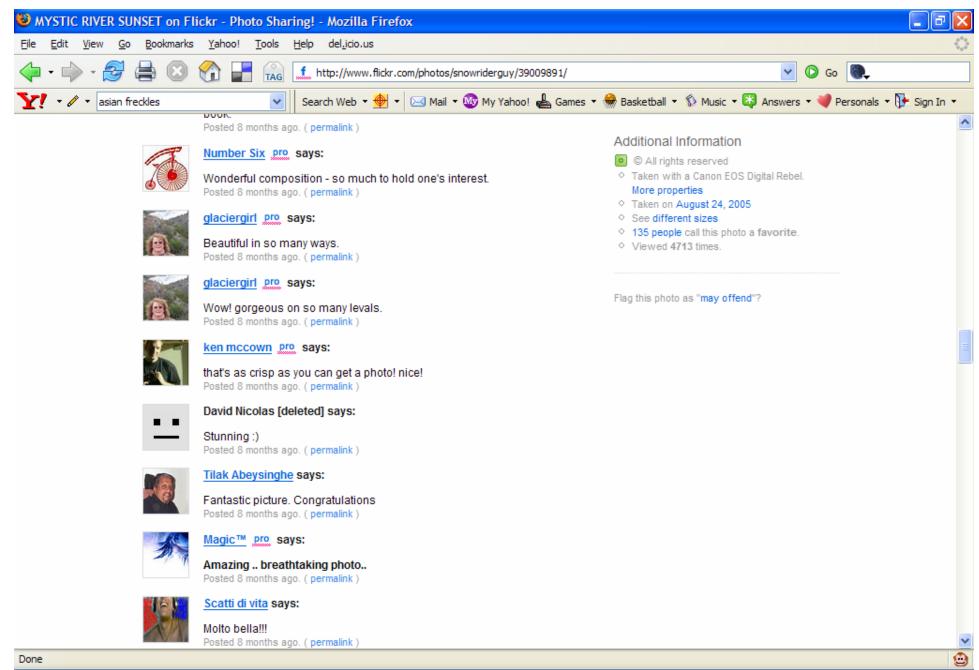




#### 2. User Organized Content

Content is tagged, described, organized, discovered, etc. not by "editors" but by the users themselves.







#### 3. User Distributed Content

Flickr achieved distribution across the internet, not through "business deals" per se, but rather through the Flickr community which distributed Flickr content on 3<sup>rd</sup>-party blogs.

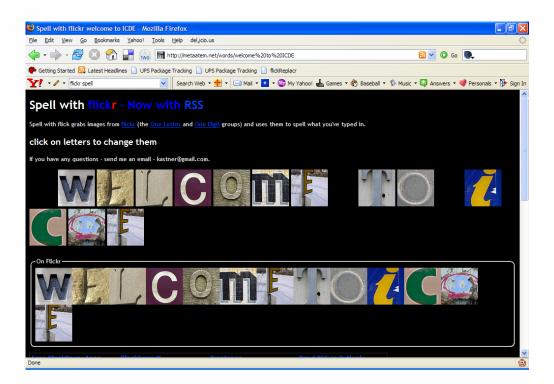






#### 4. User Developed Functionality

Flickr exposed APIs (PHP, Perl, etc.) that allowed the community of developers to build against the Flickr platform.







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#### 4. User Developed Functionality

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Entire ecosystem created by less than ten employees... aided by millions in the Flickr community.





### Yahoo! Research

Inventing the new sciences of the Internet





- The Internet touches all of our lives: personal, commercial, corporate, educational, government, etc...
- Yet many of the basic notions we talk about:
  - Search, Community, Personalization,
     Engagement, Interactive Content, Information
     Navigation, Computational Advertising
  - Are not at all understood, or well-defined
  - These are not disciplines that academia or any industry research labs focus on...





### Community:

- How do you know what to believe on the Internet?
- Trust models on-line and trust propagation
- What makes communities thrive? Whither?
- Social media, tagging, image and video sharing
- Microeconomics: a new generation of economics driven by massive interactions
  - Auction marketplaces
  - The web as a new LEI of activities and economies
- Information Navigation and Search
  - We are in the early days of search and retrieval
- Computational Advertising





### Vision: Where the Internet's future is invented

 with innovative economic models for advertisers, publishers and consumers.

Mission: NEXT -- Invent the

Next generation Internet by defining the future media to

Engage consumers and

eXtend the economics for advertisers and publishers through new sciences that establish the

Technical leadership of Yahoo!





### Scientific excellence

- World-recognized leadership through Business impact
- Build the Largest, Deepest and Smartest Research Organization focused on a few chosen areas
- Explore areas that nobody else is exploring
- Open model with strong emphasis on publication, peer review, and real problems





# A sampling of the Top Researchers now at Yahoo! (Search)



 Prabhakar Raghavan: CTO Verity, Web Research architect at IBM, Head of Y!R



 Andrei Broder: inventor of key search, web spam, technologies



 Andrew Tomkins: chief Scientist of WebFountain, inventor of key algorithms, structure of Web graph



 Ricardo Baeza-Yates: renowned expert in text and query mining, authored seminal texts in IR





# A sampling of the Top Researchers now at Yahoo! (Community, Social Media, and User Experience)



 Raghu Ramakrishnan: world authority on data mining, database systems, and community/social search



 Duncan Watts: world expert in social networking, lead Yahoo!'s research in human social dynamics. Columbia University, director of the Collective Dynamics Group. Author of Six Degrees: The Science of a Connected Age.



- Malcom Slaney: multimedia analysis and user models, organized the Stanford CCRMA Hearing Seminar, IBM's Almaden Research Center, Interval Research, Apple's Advanced Technology Group, Schlumberger's Palo Alto Research Laboratory, and Bell Labs. Coauthor of "Principles of Computerized Tomographic Imaging," and "Computational Models of Auditory Function."





# A sampling of the Top Researchers now at Yahoo! (Microeconomics)



Preston McAfee: VP and Research Fellow at Yahoo! Research in Burbank, CA, leads Microeconomics research. Prof at Caltech. Author Introduction to Economic Analysis, and Incentives in Government Procurement. Author of Competitive Solutions: The Strategist's Toolkit. One of 4 editors of the American Economic Review, the most prominent economics journal



 Michael Schwarz: renowned economist, auctions, web, Faculty at Harvard and U.C. Berkeley, was a National Fellow at the Hoover institution at Stanford, a Robert Wood Johnson Foundation Scholar at UC Berkeley



 David Pennock: world expert on expertise is the design and analysis of prediction markets. Very well known experiments with on-line marketplaces.



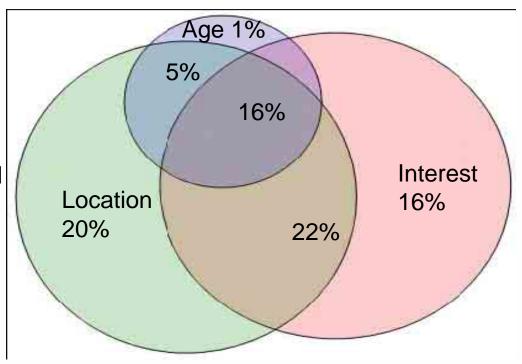
## Yahoo! Case Study: Blogs

Ravi Kumar, Jasmine Novak, Prabhakar Raghavan Andrew Tomkins, et. Al.

WWW May 2003; CACM Dec 2004; PNAS Aug 2005; KDD Aug 2005; WIP



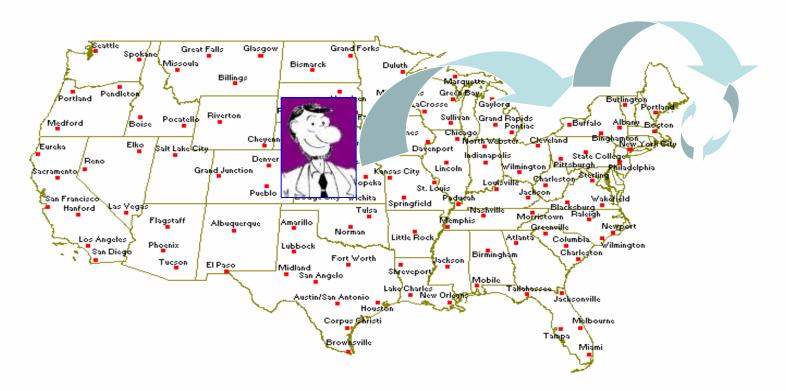
- Directed
- 80% mutual
- Average degree ~ 14
- Power law degrees
- Clustering coeff. ~ 0.2
- Most friendships explained age, location, interest







 Stanley Milgram: short paths in social networks, small worlds, and "Six degrees of separation", 1967.





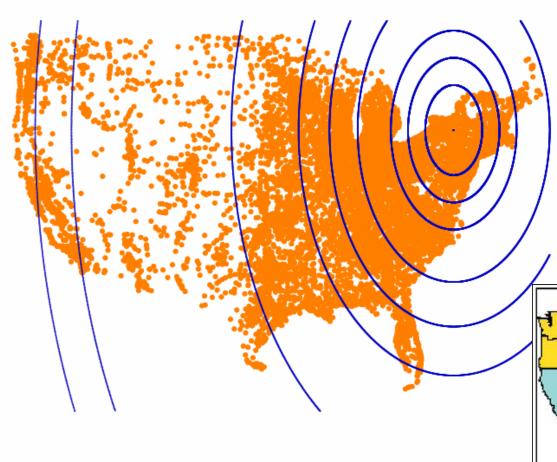


# What's surprising about Milgram?

- Surprising fact number one (observed by Milgram): network contains short paths
- Surprising fact number two (observed much later by Kleinberg): a purely local algorithm allows discovery of these short paths

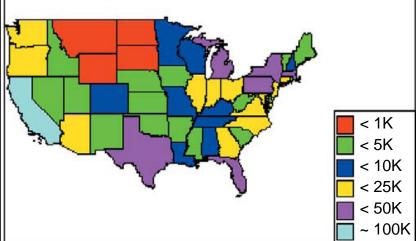


# **Population density**



Research

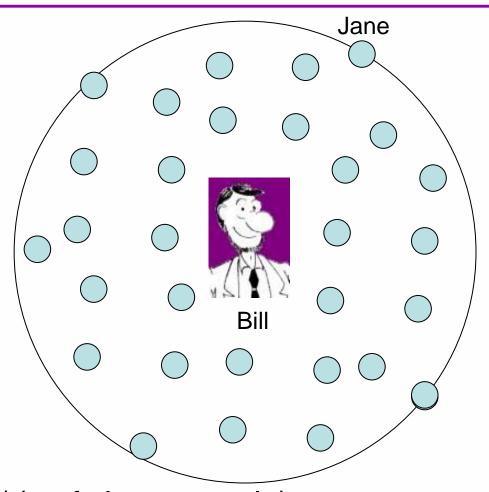
- Dot for every inhabited location
- Each circle represents
   50,000 bloggers
- Centered on Ithaca, NY





## **Modeling distance**

- Why use distance to determine friendship probabilities?
  - Two people who live a mile apart in Beijing will never meet
  - Two people who live a mile apart in Iowa will be close acquaintances
- What's the difference?
  - Within Manhattan, there are thousands of people living within a mile
  - Within Iowa, there are very few
- Probability of friendship should depend on the size of the candidate population



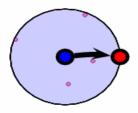
Pr[friendship] ~ 1 / (# of closer people)

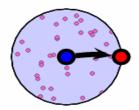


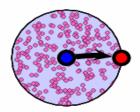


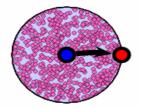
## **Properties of Rank-based friendship**

Population density determines relationship between distance and friendship









- For uniform density, rank-based friendship is equivalent to Kleinberg – same theorems hold
- For non-uniform density, a similar theorem can be shown...

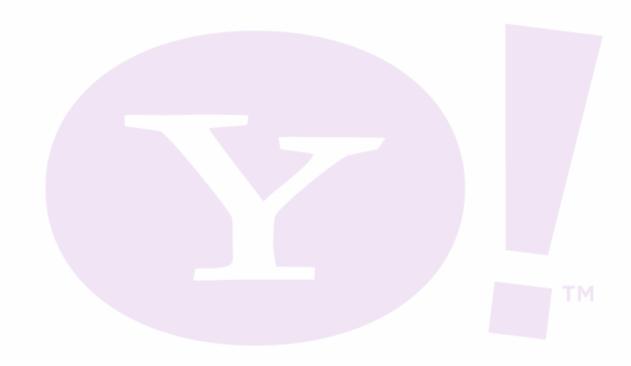




- For any *n*-person population network, for arbitrary source *s*, and uniformly-chosen target *t*, the expected length of a geographic greedy routing path from s to the location of t is O(log<sup>3</sup>n)
- Compared to Kleinberg:
  - Lose: expectation rather than with high probability
  - Lose: another log factor
  - Gain: arbitrary population distributions

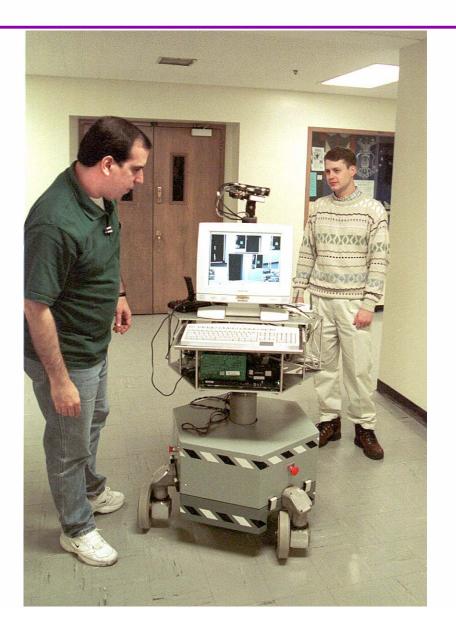


# "Social" Search

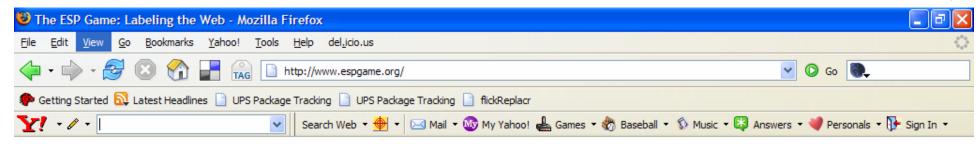


Is the Turing test always the right question?

## A Digression: Computer Vision is hard









# The ESP Game

As seen on CNN and newspapers around the world! 46 Players Logged in

#### TODay's Best Players

GABE-THE-CAT	109685
SLINKYWYCKOFF	57255
DIEGOOLIVIER	54525
EGGZ	43035
CKBLACK	41325
MISSPRINT	31435

Most points in the last 24 hours (Updated every hour; click reload)

#### Welcome, BRADLEY23 (Not BRADLEY23? click here)

HOW TO Play

) Play Now (

your Profile

top scores



The ESP Game is helping to label all images on the Web! learn more...

Play our new game
NEW Peekaboom NEW

Terms of Service | FAQ | ESP Image Search | Contact Us | Credits

Funded in part by the National Science Foundation (NSF).

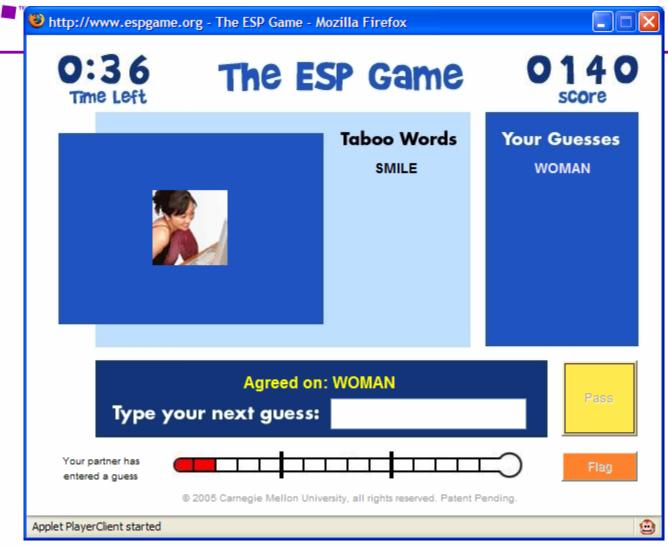
© 2005 Carnegie Mellon University, all rights reserved. Patent Pending.



Done











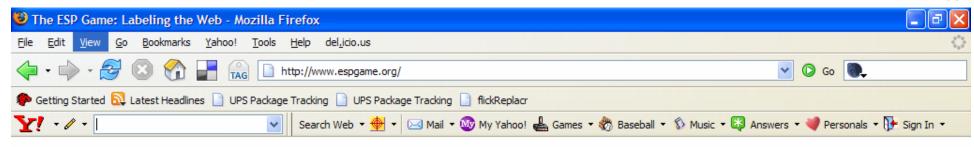






🐸 http://www.espgame.org - The ESP Game - Mozilla Firefox 140 score: Time Bonus: 140 Total for this Game: 22 Percentile: (Percent of all Games with a lower score) 33285 cumulative score: Gifted Rank: Points needed 166715 for next rank: View Images and Guesses Play Again © 2005 Carnegie Mellon University, all rights reserved. Patent Pending. 9 Applet PlayerClient started







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Did you know?

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NEW Peekaboom NEW

Terms of Service | FAQ | ESP Image Search | Contact Us | Credits

Funded in part by the National Science Foundation (NSF).

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Done

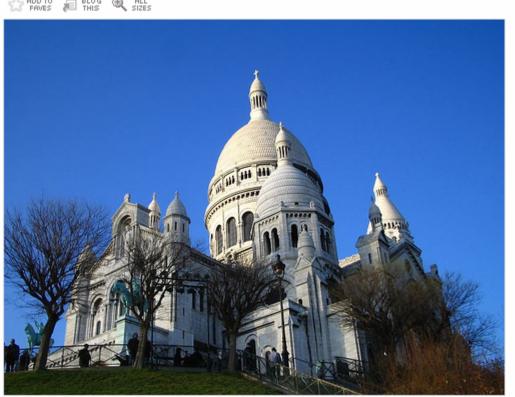




# What makes Flickr special?

### 2. User Organized Content

Content is tagged, described, organized, discovered, etc. not by "editors" but by the users themselves.



#### Tags

- church
- world
- europe cathedral
- paris
- montmarte
- sky [x]

sky

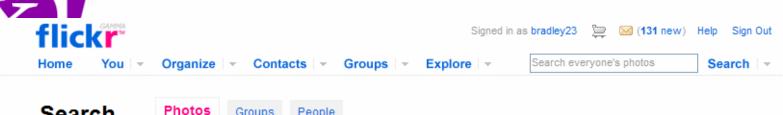
ADD

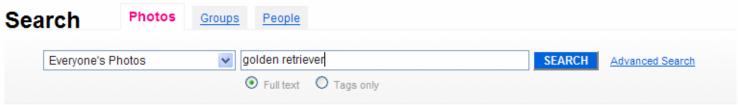
#### Choose from your tags

Separate each tag with a space: cameraphone urban moblog. Or to join 2 words together in one tag, use double quotes: "daily commute".









We found 16,149 photos about golden and retriever.

Show details

View: Most relevant . Most recent . Most interesting



From norisons2005



From brian zeglis



From brian zeglis



From Laura Jones



From Jane Gael



From Kaben



From TiJos



From TiJos









Sponsored Results

#### Affordable Golden Retriever Puppies

WhiteLakeGoldens.com is your one-stop source for high-quality Golden Retriever...

www.whitelakegoldens.com

#### Golden Retriever Guide

Learn how to make your Golden Retriever happy, healthy and obedient, eBook \$19.95 with...

www.all-about-puppies.com

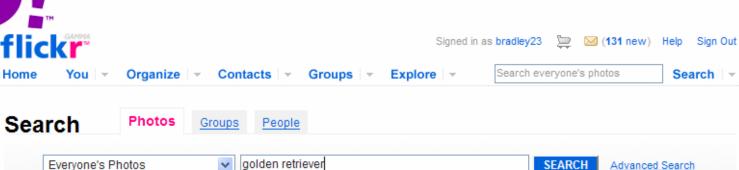
#### Golden And Retriever at Amazon.com

Shop at Amazon.com for low prices on Golden And Retriever. Free Super Saver Shipping... www.amazon.com

Information on Golden







We found 16,149 photos about golden and retriever.

Show thumbnails

View: Most relevant • Most recent • Most interesting



Pabro パブロ

Uploaded on 16 August 2006



By norisons2005

See more photos, or visit his profile.







Rachel and Max

Uploaded on 16 August 2006

Sponsored Results

### Affordable Golden Retriever Puppies

WhiteLakeGoldens.com is your one-stop source for high-quality Golden Retriever...

www.whitelakegoldens.com

#### Golden Retriever Guide

Learn how to make your Golden Retriever happy, healthy and obedient. eBook \$19.95 with... www.all-about-puppies.com

Golden And Retriever at





Search

Photos

Groups

People

Everyone's Photos

Groups

Groups

People

SEARCH

Advanced Search

Full text

Tags only

☑ We found 16,149 photos about golden and retriever.

Show details

View: Most relevant • Most recent • Most interesting

Organize 🔻



From AndrewMorrel..



From bitterlyswee...



Contacts - Groups -

From isolano



From AndrewMorrel...



From AndrewMorrel...



From AndrewMorrel...



From AndrewMorrel...



From AndrewMorrel...









Sponsored Results

#### Golden Retriever Guide

Learn how to make your Golden Retriever happy, healthy and obedient. eBook \$19.95 with... www.all-about-puppies.com

#### Golden And Retriever at

#### Amazon.com

Shop at Amazon.com for low prices on Golden And Retriever. Free Super Saver Shipping... www.amazon.com

#### Information on Golden

#### Retrievers

Shocking article exposed the truth about Golden Retriever training and how to train...

www.dog-e-news.com

Golden Retriever Memorial



Home Organize -

Contacts -

Groups -

Explore -

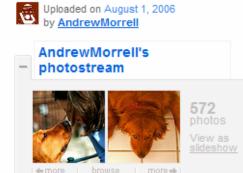
Search everyone's photos

Search -

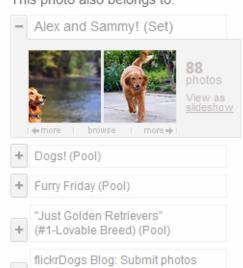
#### The Sweet-Natured Golden Retriever...



...caught in mid-play with his brother Sammy. Rest assured - though they look vicious, they are indeed playing. They'll get rough for a few moments, make a few growling noises, then



#### This photo also belongs to:









#### weaving major says:

wow, look at those fangs! great capture! Posted 2 weeks ago. (permalink)



#### Jeanne8 says:

As long as they are playing it looked like a mean fight at first. Blessings!

Posted 2 weeks ago. (permalink)



#### Amanda Clouse Photography pro says:

cute! Dale and Toby like to do this! Posted 2 weeks ago. (permalink)



#### djjoyboy says:

Amazing Catch Andrew, I wish you would make an EXPOSURE show in Pittsburgh sometime soon!

Posted 2 weeks ago. ( permalink )



#### Photo Patty pro says:

Great action shot. I'm sure they were having a ball.

Posted 2 weeks ago. ( permalink )



#### Boston Fan in Michigan pro says:

You tagged that 'gentle'?? Egads. Those teeth look awfully wolfish...:P Posted 2 weeks ago. ( permalink )



#### Duogirl says:

HAHA!!!

Posted 2 weeks ago. ( permalink )



## saldous says:

## **Research**

#### Tags

- dog
- golden retriever
- morrell
- alex
- sammy
- borell
- docile
- S loving
- playful
- gentle
- top20dogpix
- interestingness
- 3 1500v60f
- SpecAnimal
- a exploretop20

#### Add a tag

#### Additional Information

- © All rights reserved
- Taken with a Canon EOS-1D Mark II.
   More properties
- Taken on June 23, 2006
- · See different sizes
- o 215 people call this photo a favorite
- Viewed 8,339 times

Flag this photo as "may offend"?

Home | Sign Up Sign In | Help

Photos: Explore Flickr • Learn More



### Tags / jaguar / clusters

jaguar

SEARCH

(Or, try an advanced search.)











<u>car</u>, <u>cars</u>, <u>auto</u>, <u>etype</u>, <u>automobile</u>, <u>classic</u>, <u>vintage</u>, <u>autoshow</u>, <u>red</u>, <u>show</u>

> See more in this cluster...











zoo, animal, cat, animals, bigcat, seattle, woodlandparkzoo, sleep, edinburgh, caged

See more in this cluster...











guitar, fender

See more in this cluster...











aircraft, raf

See more in this cluster...











mac, apple

See more in this cluster...



# Challenges in social media

- How do we use these tags for better search?
- What's the ratings and reputation system?
- How do you cope with spam?
- The bigger challenge: where else can you exploit the power of the people?
- What are the incentive mechanisms?





## Case Study: Yahoo! Answers & Y!R

Illustrating New Research Challenges





# 1995: The Yahoo! Directory

- Apply human expertise and editorial to organize web sites
- What worked
  - Practical, Navigable
  - Trustworthy, Authoritative
- What didn't
  - Scalability
  - Granularity
  - Etc.







## 1995 : Altavista (Inktomi, Lycos, etc.)

- Automate the process of acquiring pages; use "information retrieval" techniques to return pages that contain a particular term
- What worked
  - Scalable (query for "IBM" returns 40M pages)
  - Simple
  - Granular
- What didn't
  - Scalability a double-edged sword
  - Ranking and relevance poor
  - Not authoritative (spam, irrelevance, etc.)







# c. 1999-2006: PageRank (Google, Yahoo)

- Use topology (link structure) of the web to confer authority
- What works



- Relevance is greatly improved
- Navigational query is born (query for "IBM" gets me to ibm.com)
- What doesn't
  - Homogeneity of results (no personalization) means no "subjective" queries webmasters vote by proxy for everyone – and their answer is the only answer
  - System easily "gamed" by spammers leads to arms race





### ~25% Informational



### •~40% Navigational



### •~35% Transactional







The kinds of queries that rely on domain expertise...

- "Do you know a reputable plumber in Atlanta?"
- "Where is the cool nightlife in Soho?"
- "What political blogs do you think I'd enjoy reading?"
- "Where can I buy a cool pair of boots?"

These kinds of queries are ill-served by today's search engines, but are ironically the most valuable (i.e. transactional queries.)

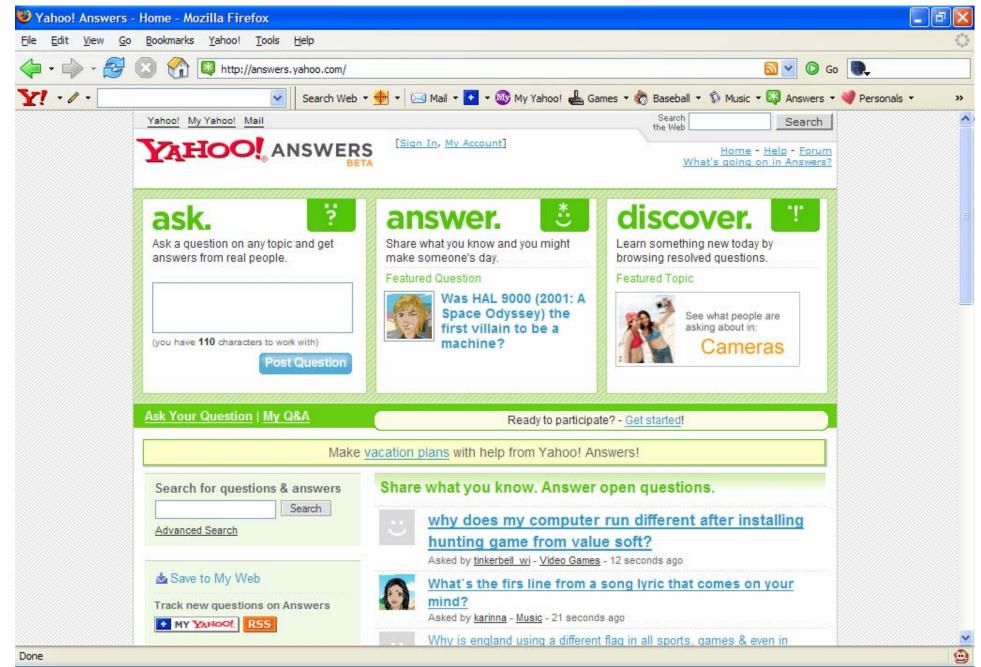


"Better Search Through People" Case Study: Yahoo! Answers

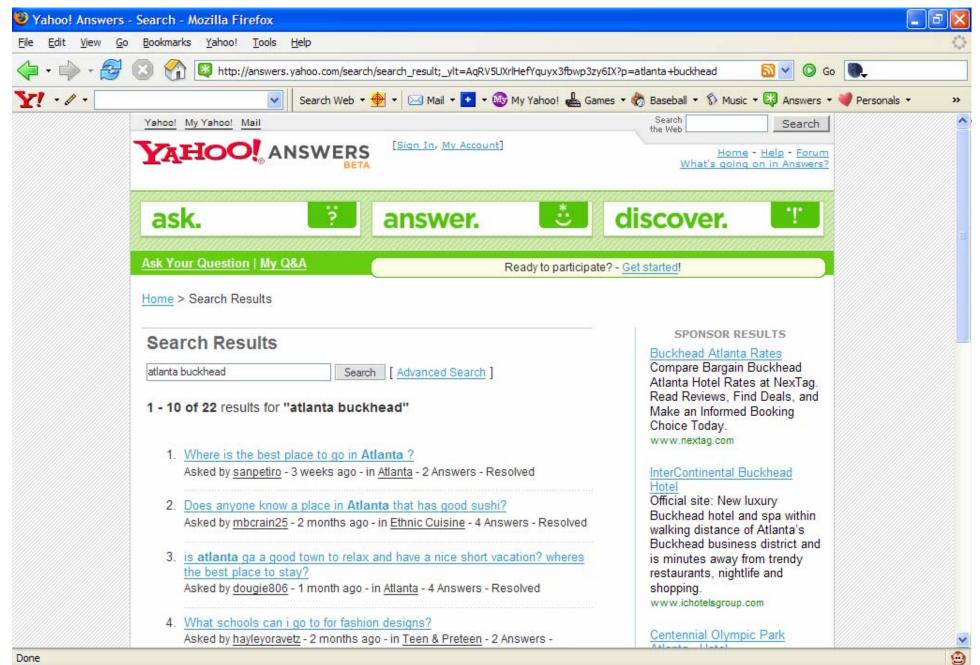


- Today's state-of-the-art web search (at best) connects a person with a query to a web page that contains those characters
- Even as we nobly try to index every page, (every book, every video, every podcast, etc.) it is worth noting that these are artifacts of human knowledge
- Yahoo! Answers addresses this problem. It connects a person with a question to a community of people best suited to answer the question.

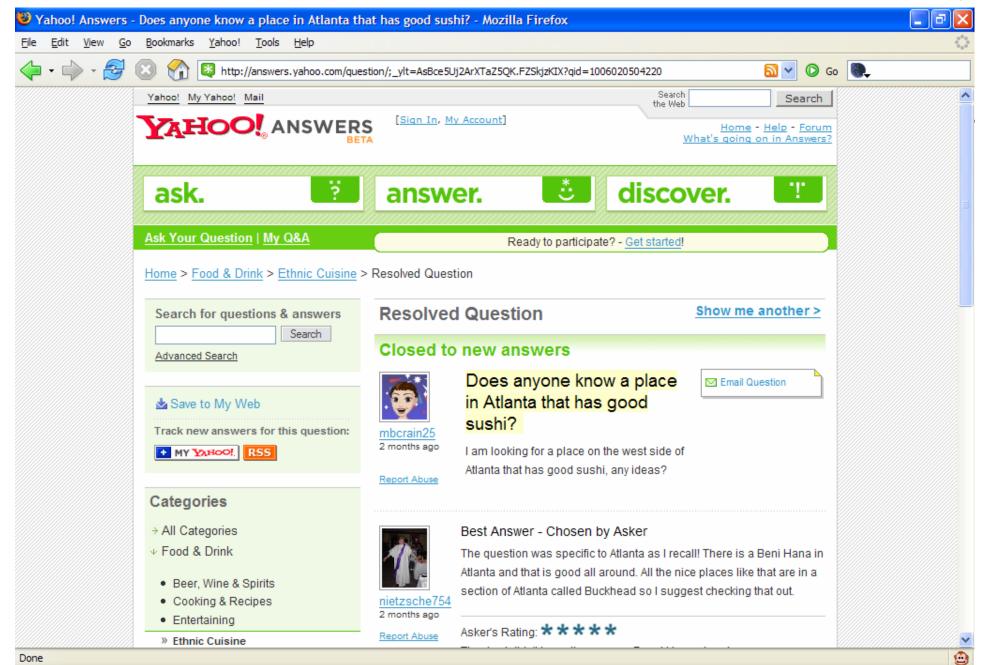


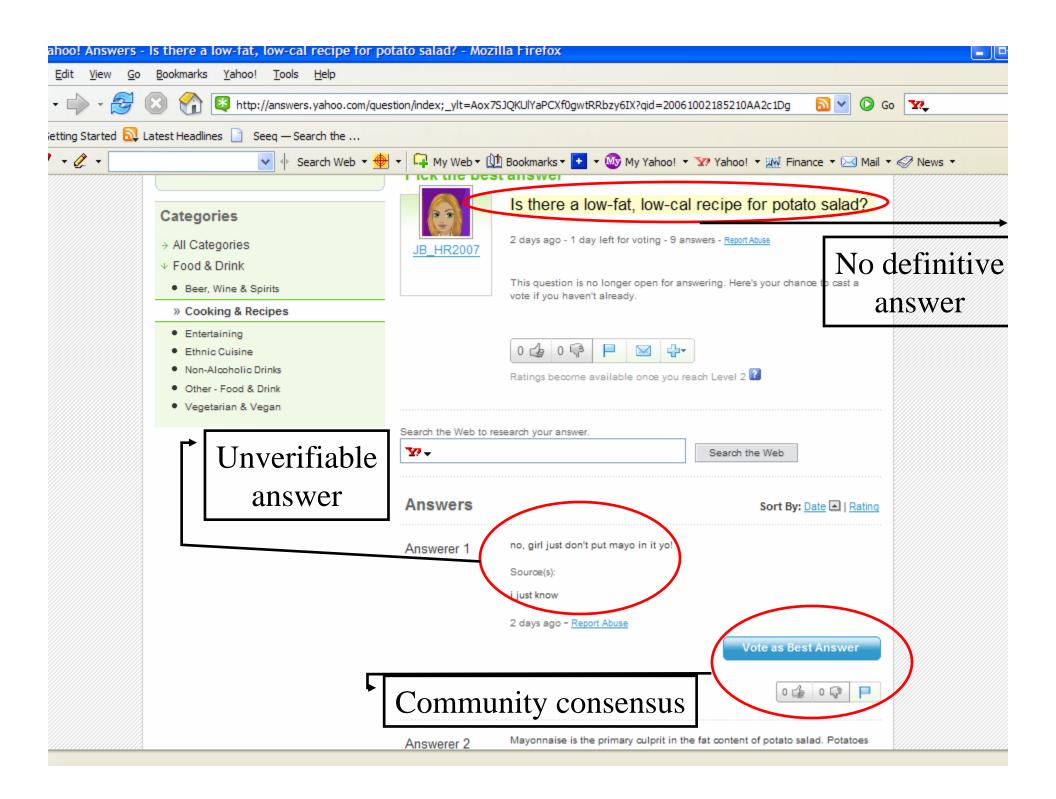


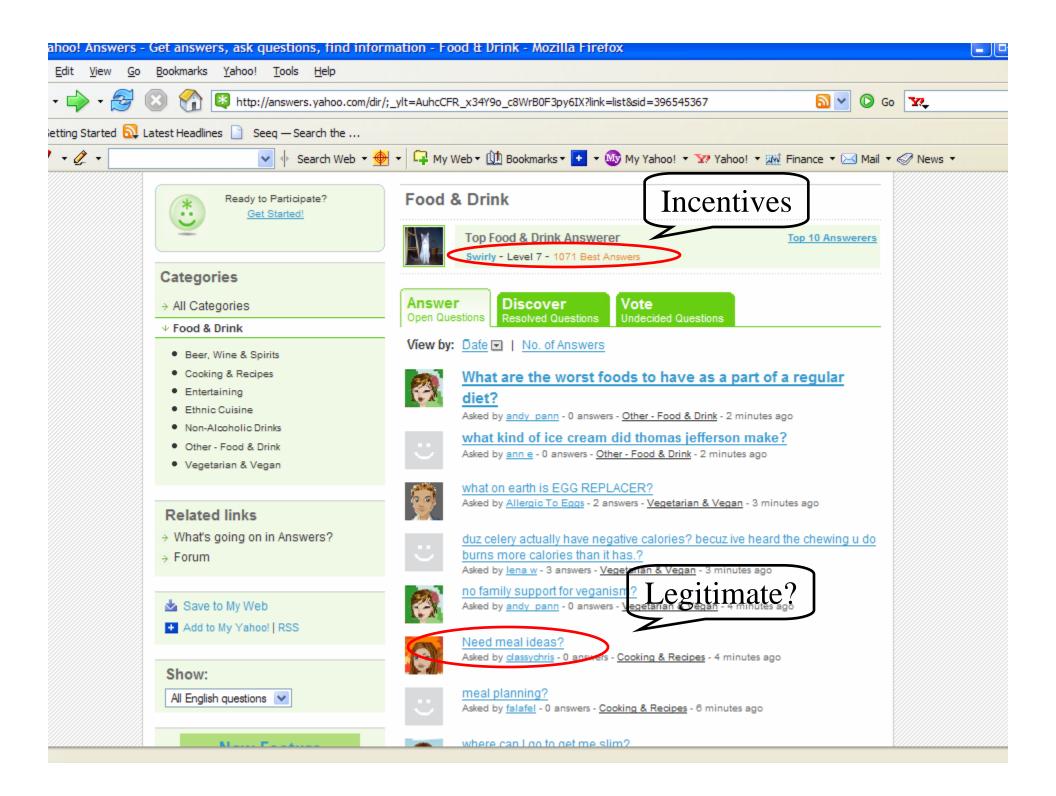














- Which questions are legitimate?
- What is the incentive system?
- How do we validate answers?
- What is the role of the community?
- What is the reputation system?





# What are the challenges?

- Community of users
  - Social system
- Incentives and reputations
  - Economic system
- Poorly phrased, grammatically limited queries
  - Language analysis
- Improving user experience from past data
  - Data mining

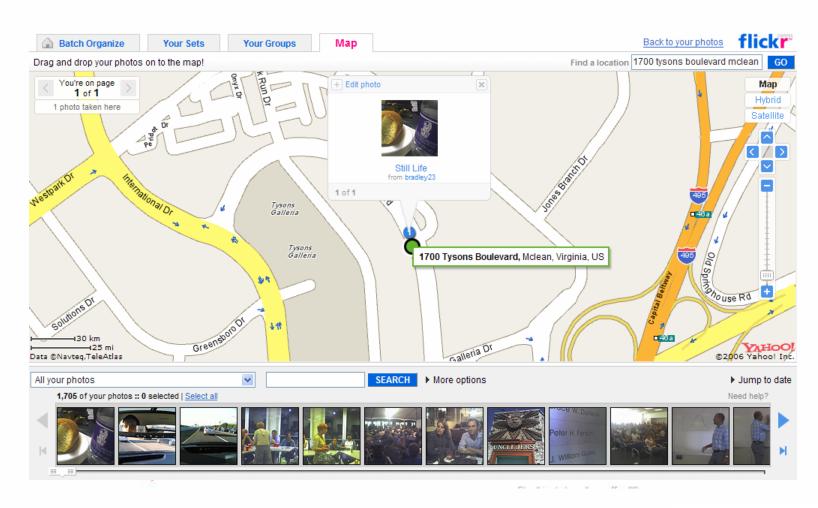




What is a Library?
What is a book?
What is a reference?

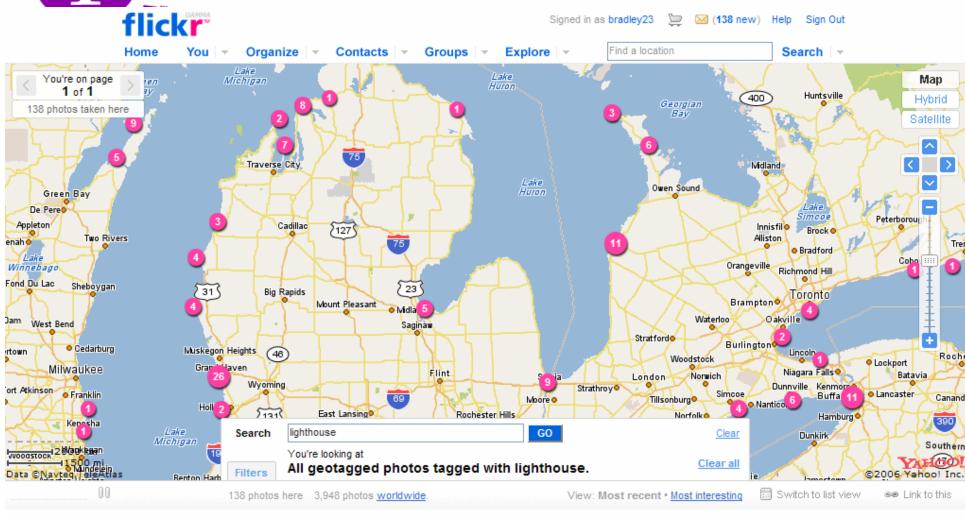


#### But wait... there's more!

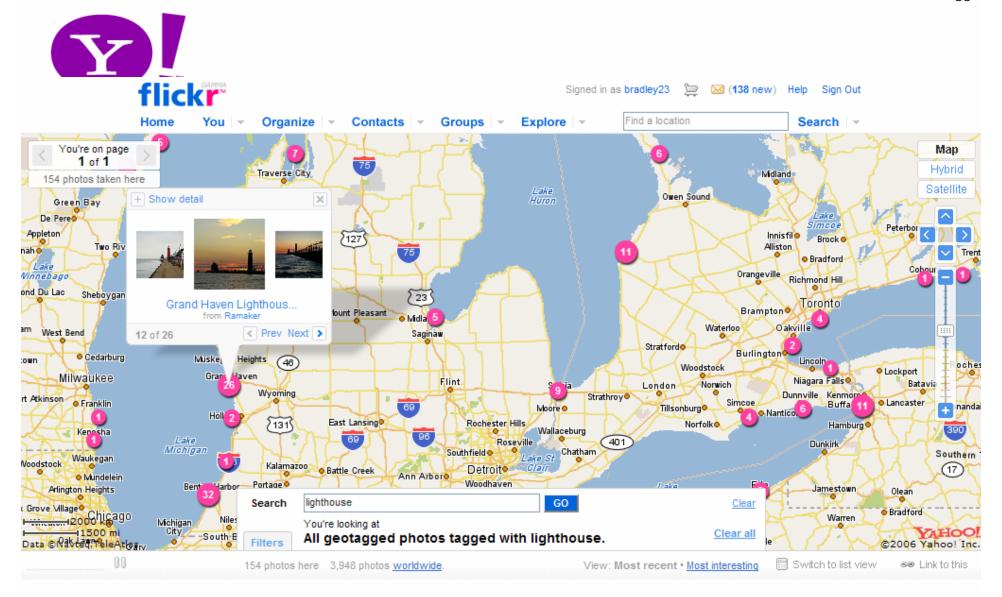




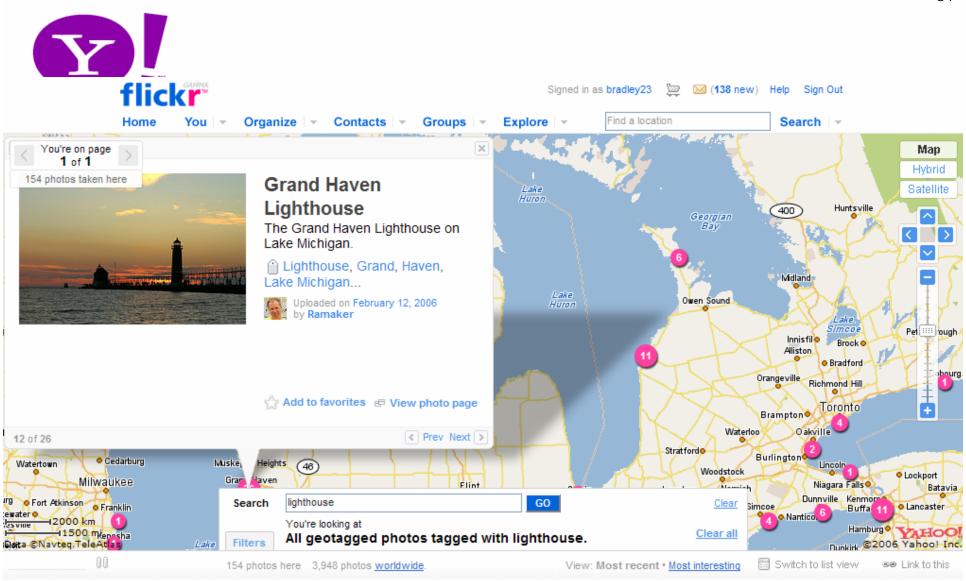




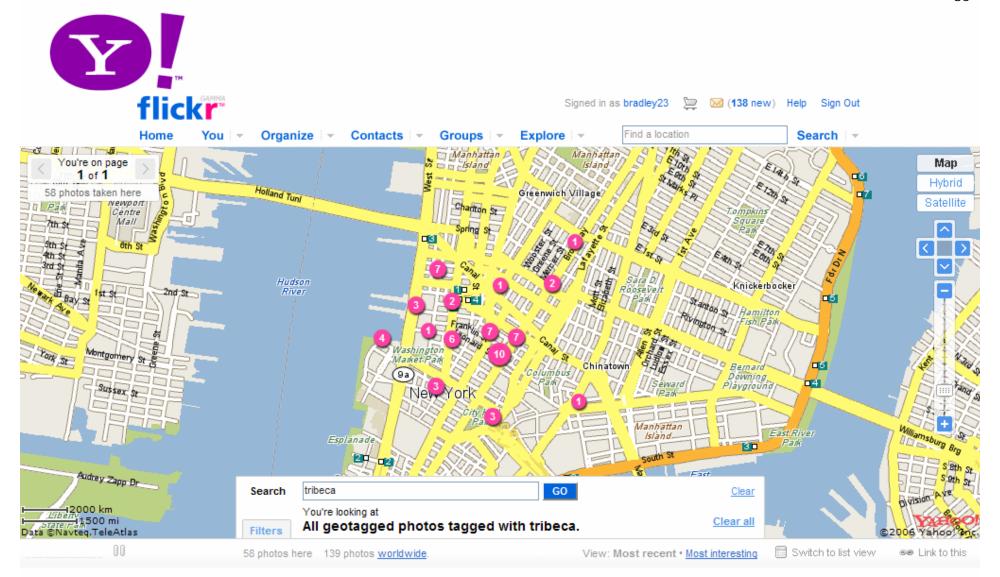




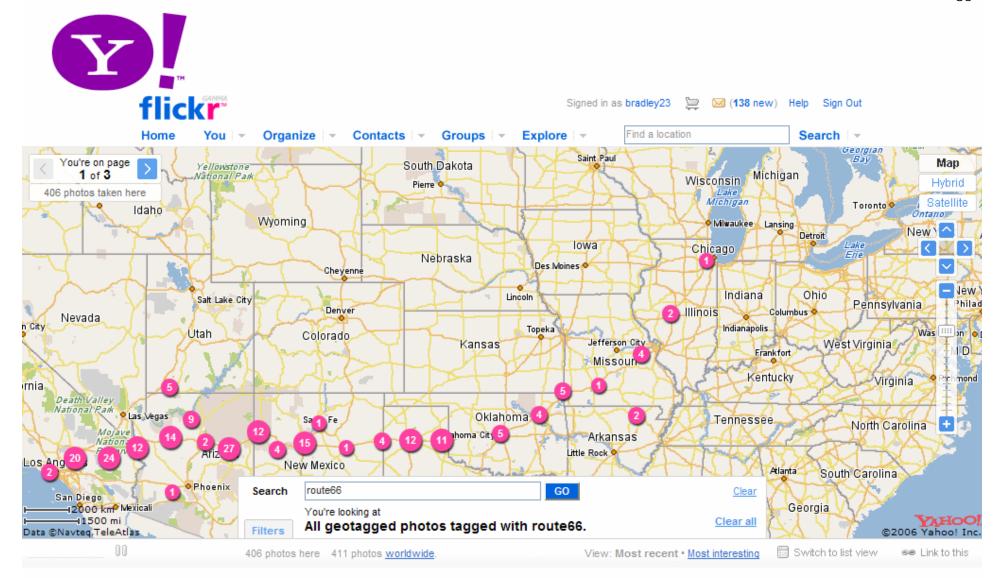




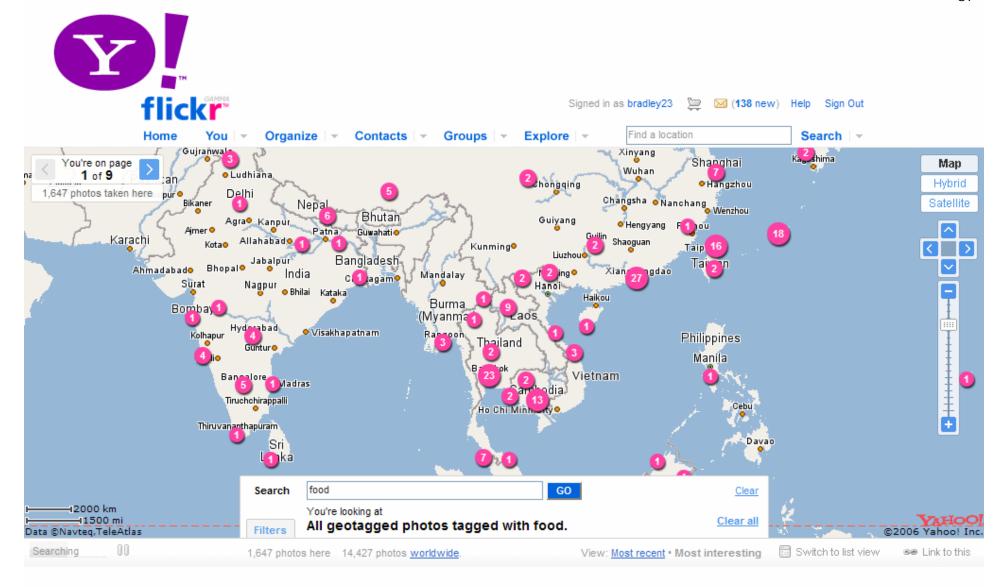






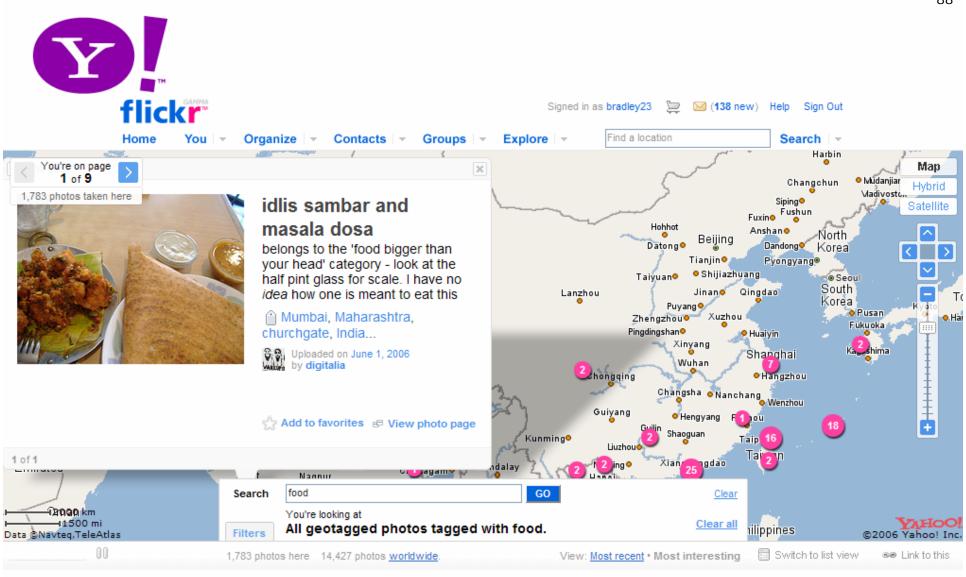






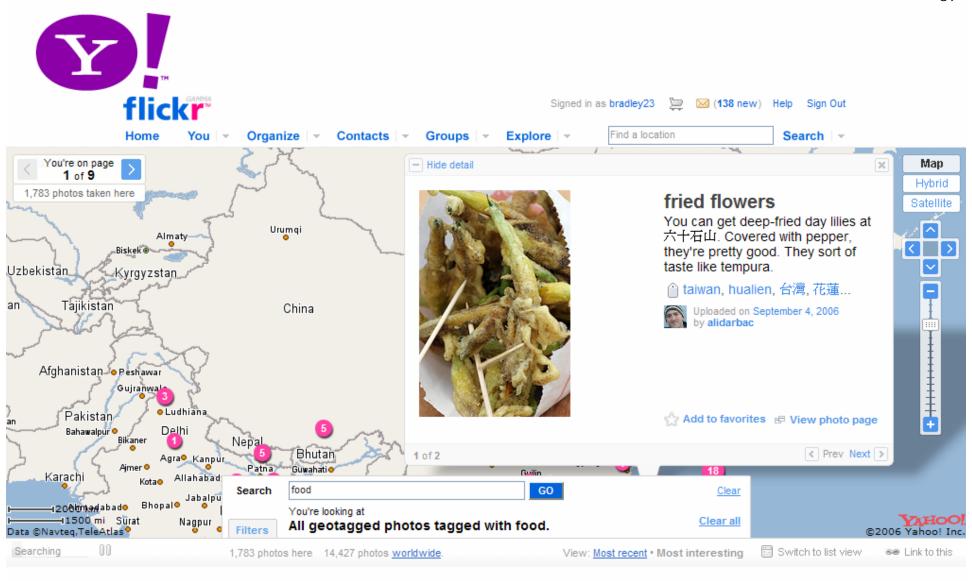


STRATEGIC DATA SOLUTIONS
FIND. REACH. KNOW.

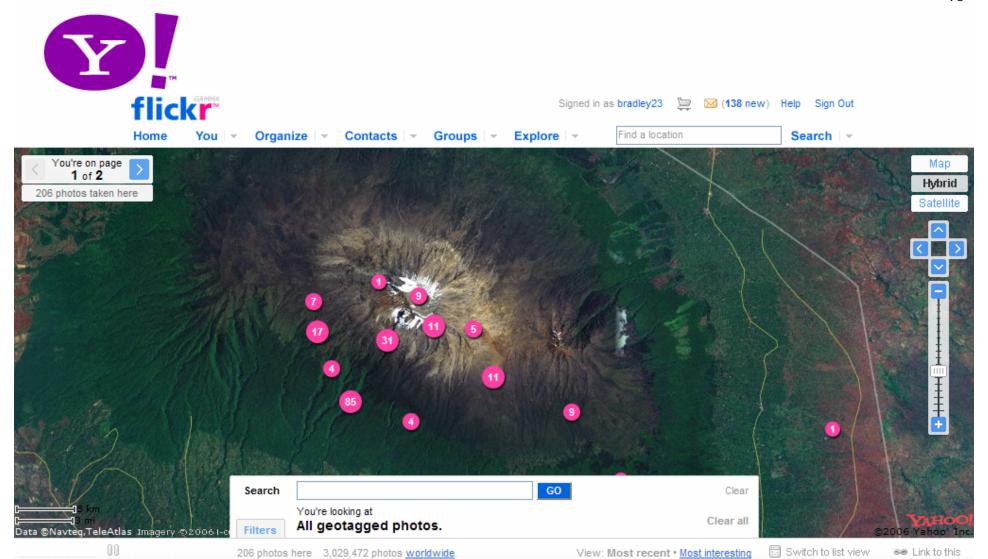




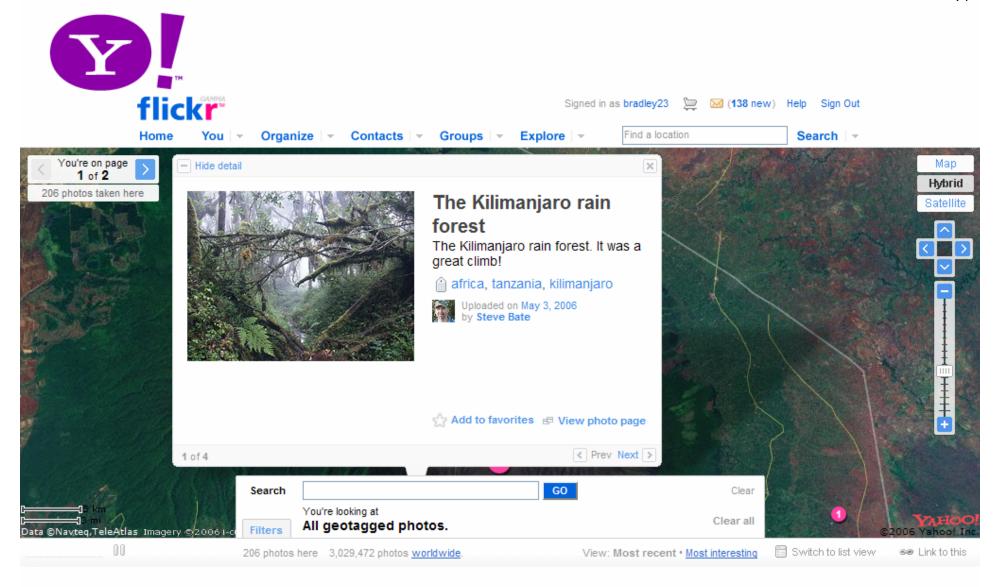
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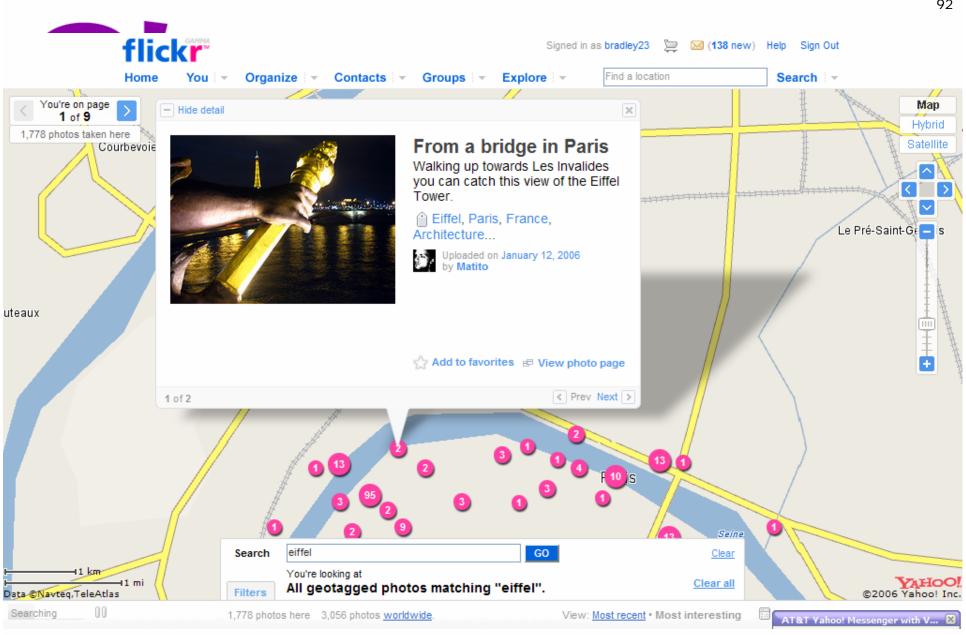




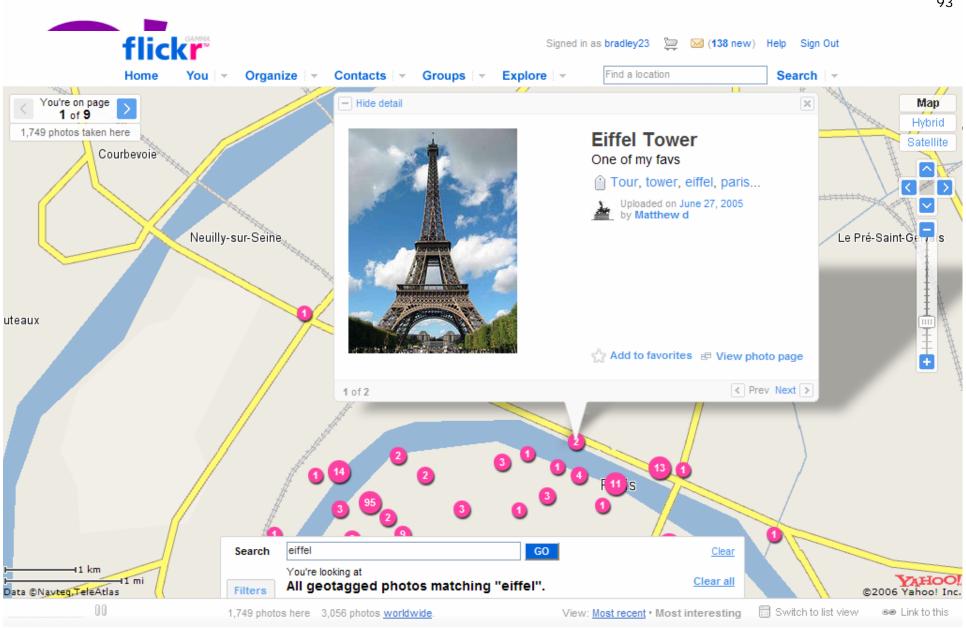




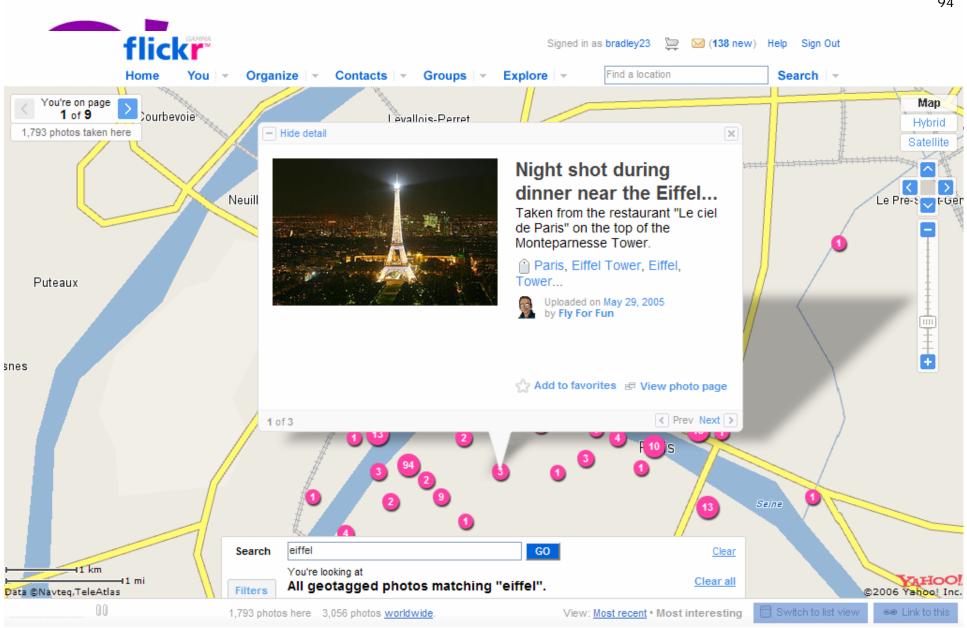










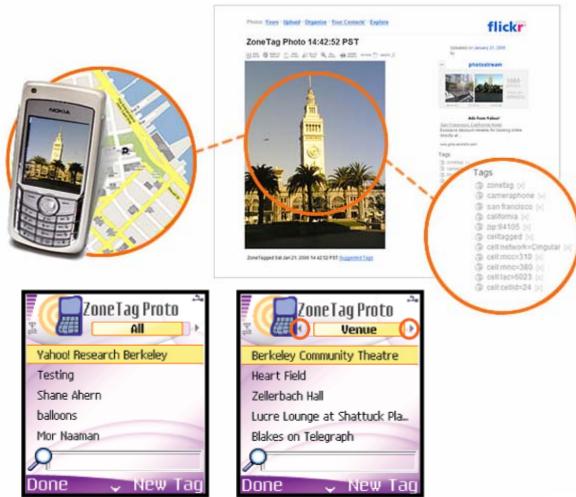






## ZoneTag – implicit context

#### Take a picture — Instant upload to Flickr with location tags







- The notion of "corpus" and publishing is changing fundamentally
- We still do not have the basic sciences to understand what is happening
- How do you scale
  - Review and filtering of "content"?
  - Reputation and Trust?
- How do you maintain a live, fast-changing "reference"?
  - The mass audiences still prefer "programming" (as in TV, movies, magazines and newspapers)
- Knowledge management has gained a whole new "dynamic" and fast-changing dimension
- What is the role of the IT Research Community in such a world?





## No time to cover today

- Micro-Economics of the Web
  - Auction marketplaces
  - Marketplace and Exchange Design
  - The economics of Engineering IT Decisions
- Computational Advertising
  - Targeting and matching sciences
  - Inferring user intent
  - Pricing models (CPM, CPC, CPA, CPL, etc...)
  - Large-scale optimization and yield management





Thank You! & Questions?

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- What media experiences grow/thrive?
  - Data-driven stickiness
  - EBay reputations, Amazon recommendations
- Which ones die out?
- More global/youthful demographic
- An intrinsically data-driven science

