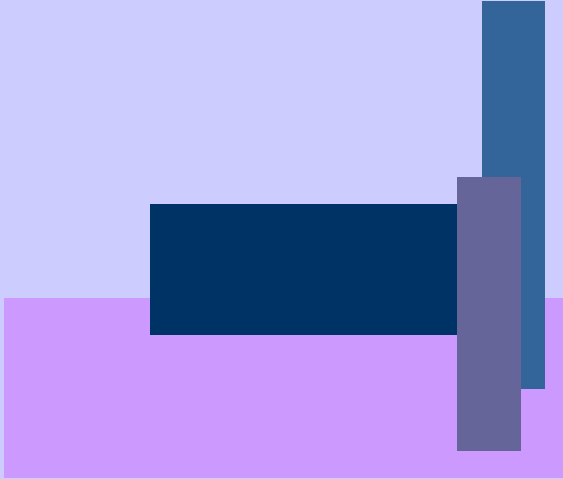


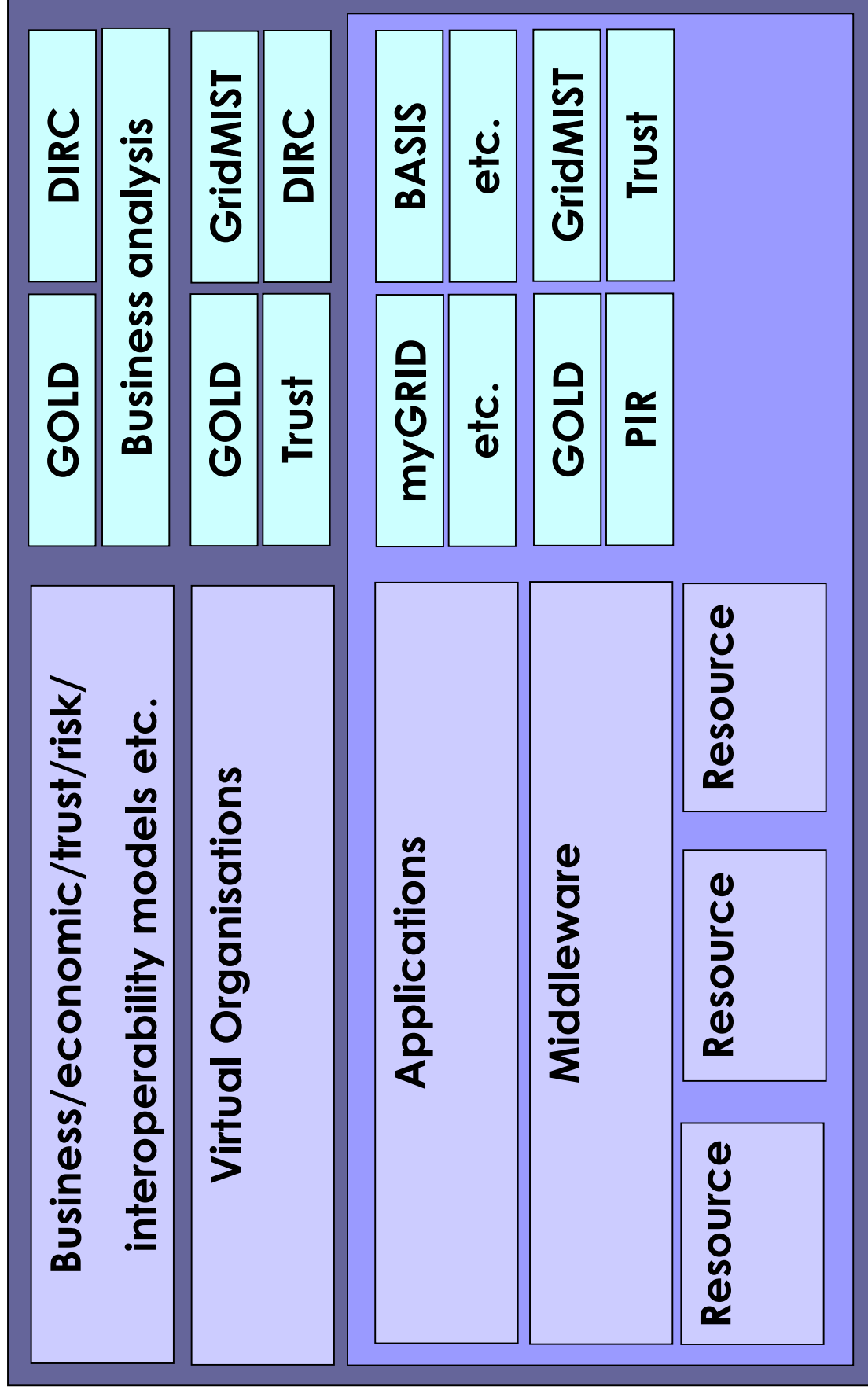
Dependable and commercially viable Grid middleware

A decorative graphic in the bottom right corner consisting of three overlapping rectangles: a large light purple one at the bottom, a medium dark blue one in the middle, and a small grey one on top.

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- Many e-Science activities promote the virtual organisation concept
 - Functional decomposition of businesses
 - Death of the traditional 'firm' concept
 - Growth of the 'knowledge economy'
 - etc.
- We probably don't give enough thought to **why**, **when** or **if** they are actually a good idea
 - Viability of new organisational models
 - Ability of Grid computing to deliver
 - Real and perceived risks
 - Validity of trust and security models
 - etc – are we building the **right** middleware? Are we addressing the **right** problems?
- We need to build dependable Grid middleware to support commercially viable virtual organisations
 - Practicalities of trust, security, dependability etc.
 - Commercial realities of deploying it
 - Potential impact on business and organisational models
- At Newcastle, we are bringing together psychologists, sociologists, business analysts and computer scientists to address these issues

Meeting in the middle



- Trust
 - Trust policies
 - Trust acquisition
 - Mutual trust
 - Trust maintenance
 - Audit, TTPs etc.
- Security
 - Dynamic, transient multi-party authentication
 - Decentralised yet coordinated security management (RBAC/TBAC)
 - Private information retrieval
- Dependability
 - Reliability
 - Fault-tolerance
 - Data/service replication
- Information management
 - Dynamic, transient business relationships
 - Decentralised yet coordinated information management
 - Active information sharing
- VO management
 - Dynamic, transient business relationships
 - Contract management and enforcement
 - Distributed coordination

- Middleware alone insufficient – deployment issues include:
 - Trust
 - What is the **basis** on which organisations will trust each other?
 - What is the role of the individual in trust relationships?
 - How are trust relationships formed and maintained?
 - Is trust symmetric? Transitive? etc.
 - What trusted third parties are required?
 - Risk
 - What are the real and perceived risks of VO participation?
 - How do the risks prevent uptake of Grid technology? Or new business models?
 - What mechanisms can address these risks?
 - What are the tradeoffs between risk and flexibility/dynamism/manageability etc? How can these tradeoffs be stated? Can mitigation mechanisms be sufficiently flexible?
 - Interoperability
 - Crossing security/trust/risk domains
 - Automatic configuration to specified domains
 - **Standards**

- New business/organisational models
 - Required for efficient VO working
 - How do cost centres work?
 - Perception of fairness (cost, benefit, resource distribution)
 - Mitigation of risk
 - How can activity be coordinated in loosely-coupled VOs?
 - Trust infrastructure
 - As a consequence of VOs
 - Functional decomposition
 - New perception of value
 - New role for the individual (e.g. knowledge economy)
 - Highly dynamic relationships – extreme loose-coupling
 - Dynamic marketplace – firms have different identity/function depending on the VOs they participate in
- Certain types of organisational model have been proved (theoretically) more efficient than the traditional ‘firm’ concept
- Technology is required to support these models: Grid computing may be very appropriate for this
 - Standards-based
 - Focus on resource-sharing/collaboration
- The consequences of deploying these new business models may be very great

- **GOLD** (new EPSRC e-Science Pilot Project)
- **MyGrid** (first round e-Science Pilot Project)
- **Trusted coordination in Dynamic Virtual Organisations** (EPSRC fundamentals of e-Science project)
- **DIRC** (Dependability Interdisciplinary Research Collaboration)
- **CoGRID** (FP6 proposal)
- Social Informatics Group – Informatics Institute
- School of Chemical and Process Engineering
- Business School
- School of Psychology
- A major theme for NERESC
 - Leveraging existing projects/technology
 - Focus for new projects

- The e-Science community is doing a pretty good job of getting the lower levels right
 - Technology, standards etc.
 - Still plenty to be done
- Some activities addressing the VO level
 - Coordination of resources across VOs etc.
 - Still a **lot** of work to be done
- Very little activity at the business level
 - Motivation, viability, long-term requirements etc.
 - **Enormous** amounts of work to be done
- Computer Scientists probably shouldn't be leading this work – we need to get the experts in
- At Newcastle, we are starting to do this